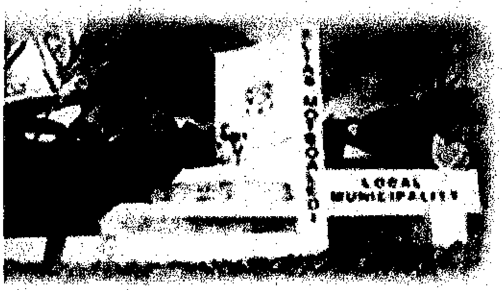
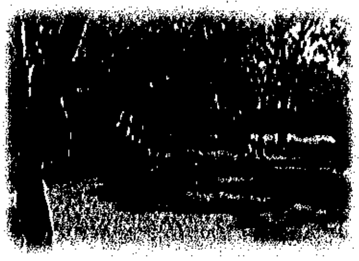
ELIAS MOTSOALEDI

LOCAL MUNICIPALITY

A RE BELEGANENG

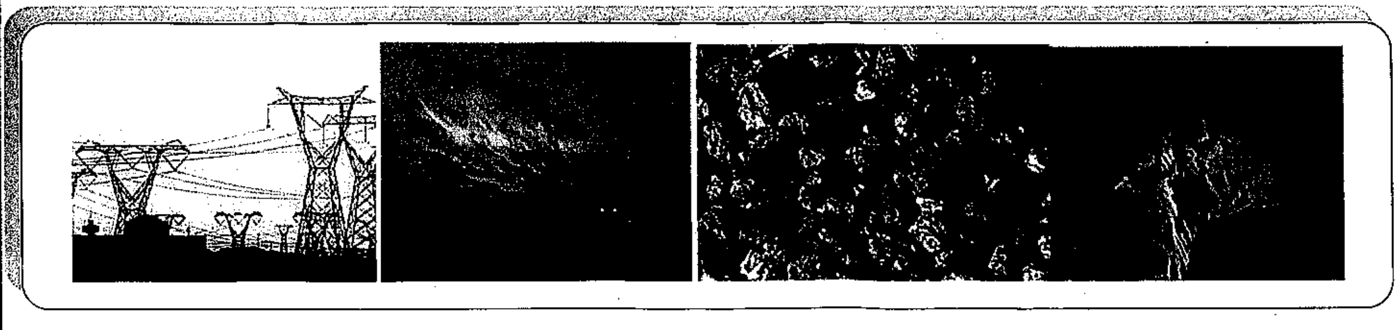
APPROVED 2022/2023 SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN





"Thé agro-economical and ecotourism heartland"

Motto: The sunshine valley



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1. INTRODUCTION

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA). In terms of Circular 13 of National Treasury, "the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA."

As the budget gives effect to the strategic priorities of the municipality it is important to supplement the budget and the IDP with a management and implementation plan. The SDBIP serves as the commitment by the Municipality, which includes the administration, council and community, whereby the intended objectives and projected achievements are expressed in order to ensure that desired outcomes over the long term are achieved and these are implemented by the administration over the next twelve months.

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections. Circular 13 further suggests that "the SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the mayor, councilor's, municipal manager, senior managers and community."

2. LEGISLATION

The Municipal Finance Management Act (MFMA) defines a Service Delivery and Budget Implementation Plan (SDBIP) as: a detailed plan approved by the mayor of a municipality in terms of section 53 (1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate-

(a) projections for each month of-

(i) revenue to be collected, by source; and
(ii) operational and capital expenditure, by vote;

(b) service delivery targets and performance indicators for each quarter

Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after the approval of the budget. The Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after their approval.

The following National Treasury prescriptions, in terms of MFMA Circular 13, are applicable to the Elias Motsoaledi Local Municipality:

1. Monthly projections of revenue to be collected by source
2. Monthly projections of expenditure (operating and capital) and revenue for each vote[1] *
3. Quarterly projections of service delivery targets and performance indicators for each vote
4. Ward information for expenditure and service delivery
5. Detailed capital works plan broken down by ward over three years

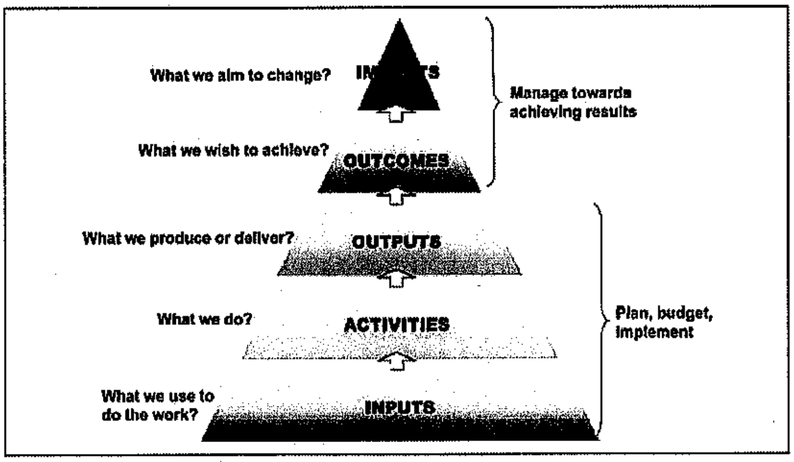
[1] Section 1 of the MFMA defines a "vote" as:
a) one of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and
b) which specifies the total amount that is appropriated for the purposes of the department or functional area concerned

3. METHODOLOGY AND CONTENT

The development of the SDBIP was influenced by the Priorities, Strategic Objectives, Programme Objectives and Strategies contained in the IDP ensuring progress towards the achievement thereof. The SDBIP of the Elias Motsoaledi Local Municipality is aligned to the Key Performance Areas (KPAs) as prescribed by the Performance Management Guide for Municipalities of 2001, with the addition of Spatial Rationale as another KPA to be focused upon.

The methodology followed by the municipality in the development of the SDBIP is in line with the Logic Model methodology proposed by National Treasury as contained in the Framework for Managing Programme Performance Information [2](FMPPI) that was published in May 2007. The accompanying figure as an extract from the FMPPI is hereby indicated.

The Logic Model was followed whereby desired impacts were identified for each strategic objective with measurements and targets contributing to the achievement of those impacts. This was followed by the identification of programmes and associated outcomes and measurements and targets contributing to the achievement of those outcomes. Then SMART programme objectives and short, medium and long terms strategies were developed to achieve the outcomes and associated output indicators and targets.



Thereafter projects were identified with quarterly activities and required budget as well as required human resources, furniture and equipment (inputs). This process was used to prioritise projects, capital items to be acquired and the personnel budget.

The strategies of the municipality, which are linked to programmes, measurement and targets as well as projects focus on and are aligned to the National and Provincial priorities.

The key performance indicators and targets as well as the projects that are contained in this SDBIP are to measure, monitor and report on the implementation of the outcomes and strategies identified in the strategic phase of the IDP. Indicators are assigned quarterly targets and responsibilities to monitor performance.

The SDBIP is described as a layered plan. The top layer deals with consolidated service delivery targets and time frames as indicated on this plan. The second layer of the SDBIP, that need not be made public, will deal with the breakdown of more details of outputs per department and will be contained in the departmental managers SDBIPs.

2 The Framework for Managing Programme Performance Information is available at: www.treasury.gov.za

4. VISION, MISSION AND VALUES

The strategic vision of the organisation sets the long term goal the Municipality wants to achieve. Elias Motsoaledi Local Municipality's vision is one that "wishes" for a future that deals with the many challenges and needs of the community in building the first city since 1994. The **Vision** of Elias Motsoaledi Local Municipality is:

"Thé agro-economical and ecotourism heartland"

Motto:
The sunshine valley

Elias Motsoaledi Local Municipality has summarized its objectives into the following mission statement that should provide everyone involved with the municipality (either as employee, stakeholder or community member) with the answer to justify the reason for its existence.

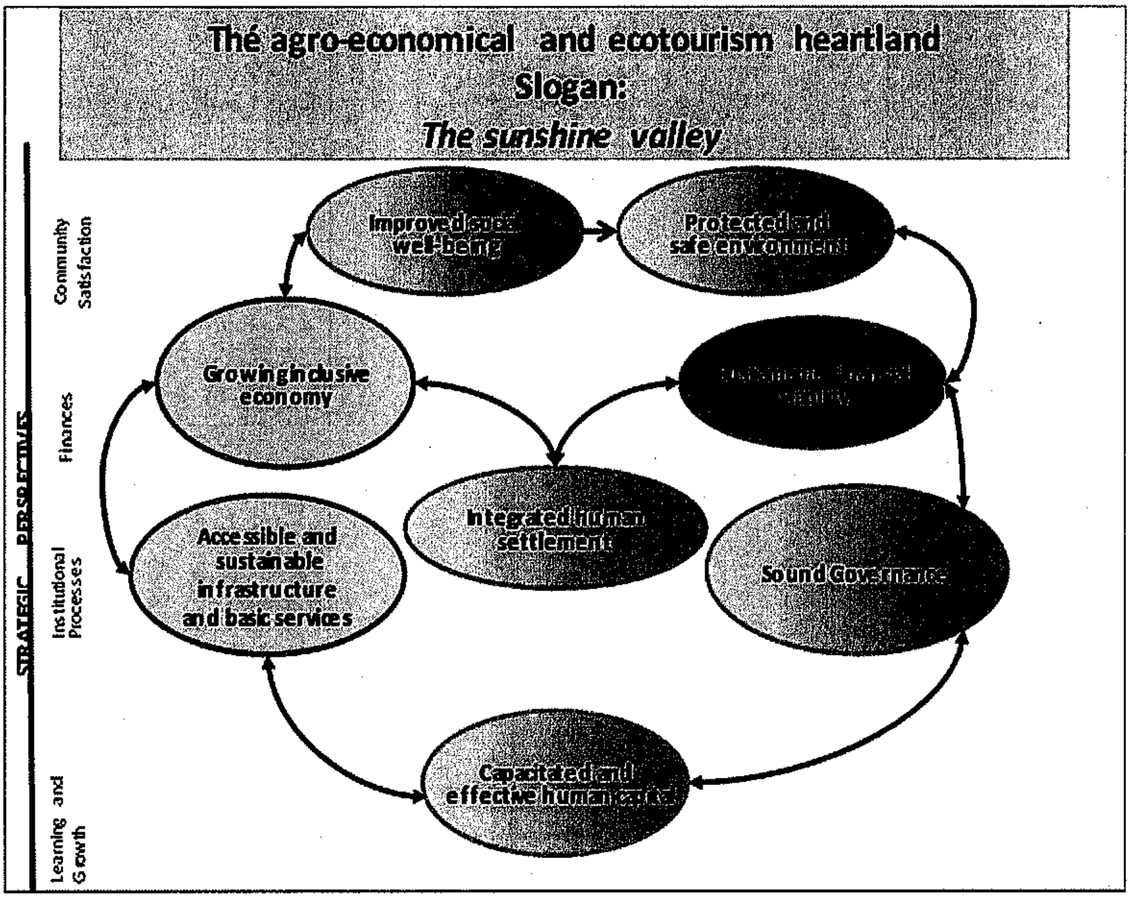
- To ensure provision of sustainable services
- To deepen democracy through public participation and communication
- Provision of services in a transparent, fair and accountable manner
- Provide public value for money
- To create a conducive environment for job creation and economic growth

The **Value** system of Elias Motsoaledi Local Municipality is articulated in the table below as follows:

Value	Description
People first	Everybody is empowered within the whole community
Transparency	Invite and encourage public sharing and democratic participation in council's activities.
Commitment	Focus and concentrate on council's core activities in a consistent manner.
Integrity	Conduct council's business in a fair, responsible, flexible, equitable and honest manner.
Accountability	Report regularly to all stakeholders regarding council's actual performance.
Environmental Conscious	Taking care of the sensitive environment to ensure that the vision is achieved.
Empowerment	To be seen to be empowering our people, knowledge is power.
Service excellence	In all aspects of conducting ourselves and our mandate, we will focus on service excellence.
Change	In order to move to a better quality life, something different needs to be done from what is being done now. In this regard change will be the main driver of doing things differently

5. STRATEGIC OBJECTIVES

The Strategy Map below developed during the Strategic Planning Workshop held on the 18th-19th January 2016 inclusive depicts the Strategic Objectives on how the Elias Motsoaledi Local Municipality will be able to achieve its vision. These objectives were positioned in terms of the Balanced Scorecard Perspectives being: Learning and Growth; Institutional Processes; Financial results and Community Satisfaction. All the outputs contained in the SDBIP are aligned to the attainment of one or more of these objectives:



6. STRATEGIC ALIGNMENT

The strategy developed for Elias Motsoaledi Local Municipality (EMLM) should adhere to, incorporate and support various strategies and intentions of government both at national and provincial levels. Based on these strategic plans and priorities or objectives, Elias Motsoaledi Local Municipality has developed the following tabular matrix to plot how the strategic objectives will align to the different objectives and priorities developed from various spheres of government, as follows:

Back to Basics Priorities	National Development Plan	Medium Term Strategic Framework	National Outcomes	Outcome 9 Outputs	EMLM Strategic Goals	EMLM Outcomes
Putting people and their concerns first	Social protection	Contributing to a better Africa and a better world	11 Create a better South Africa and contribute to a better and safer Africa and World		Improved social well-being	Creation of a safe social environment with the provision of a centralized, accessible multi-disciplined service center (Thusong)
	Transforming society and uniting the country	Social cohesion and nation building	3 All people in South Africa feel and are safe			
	Building safer communities					
	Improving quality of education, training and innovation	Improving the quality of and expanding access to education and training	1 Improved quality of basic education			
Sound financial management and accounting	Fighting corruption	Fighting corruption and crime	9 A responsive, accountable, effective and efficient local government system	Implement a differentiated approach to municipal financing, planning and support	Sustainable financial viability	Increased generation of own revenue and sufficient reserves for investment into communities. Reduced grant dependency

Back to Basics Priorities	National Development Plan	Medium Term Strategic Framework	National Outcomes	Outcome 9 Outputs	EMLM Strategic Goals	EMLM Outcomes
Demonstrating good governance and administration			12 An efficient, effective and development oriented public service and an empowered, fair and inclusive citizenship	Single Window of co-ordination	Sound Governance	Unqualified audit opinion
Sound institutional and administrative capabilities	Reforming the public service		5 Skilled and capable workforce to support an inclusive growth path	Improved municipal financial and administrative capacity	Capacitated and effective human capital	Efficient workforce
Delivering municipal services	Improving infrastructure	Ensuring access to adequate human settlements and quality basic services	6 An efficient, competitive and responsive economic infrastructure network	Improved access to Basic Services	Accessible and sustainable infrastructure and basic services	Reduction in basic service backlogs in our communities
	An economy that will create more jobs	Radical economic transformation, rapid economic growth and job creation	4 Decent employment through inclusive economic growth	Implement the Community work programme and Co-operatives supported	Growing inclusive economy	Improved economic condition
				Deepen democracy through a refined ward committee model		
	An inclusive and integrated rural economy	Rural development, land and agrarian reform and food security	7 Vibrant, equitable and sustainable rural communities with food security for all	Actions supportive of the Human Settlement outcomes	Integrated Human Settlement	Improved living conditions

Back to Basics Priorities	National Development Plan	Medium Term Strategic Framework	National Outcomes	Outcome 9 Outputs	EMLM Strategic Goals	EMLM Outcomes
Delivering municipal services (Contd.)	Reversing the spatial effect of apartheid		8 Sustainable human settlements and improved quality of household life		Integrated Human Settlement	Improved living conditions
	Transition to a low-carbon economy		10 Environment assets and natural resources that are well protected and continually enhanced		Protected and safe environment	The protection of flora and Fauna for sustainable eco-tourism and agro-economy
	Quality health care for all	Ensuring quality health care and social security for all citizens	2 A long and healthy life for all South Africans			

7. PROJECTED MONTHLY REVENUE AND EXPENDITURE

One of the most important and basic priorities for any municipality is to collect all its revenue as budgeted for – the failure to collect all such revenue will undermine the ability of the municipality to deliver on services. The municipality MUST ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. The revenue projections relate to actual cash expected to be collected and should reconcile to the cash flow statement approved with the budget documentation. The reason for specifying actual revenue collected rather than accrued (billed) revenue is to ensure that expenditure does not exceed actual income.

The expenditure projections relate to cash paid and should reconcile to the cash flow (reconciliation between revenue and expenditure per month) It is necessary to manage and monitor cash flow on a monthly basis to ensure that expenditure do not exceed income, which if not properly managed might lead to the municipality running into financial difficulties.

This section of the document is based upon the Budget MBRR B1 Schedules that serve as supporting documentation for the budget, in particular Schedules SB 12 - SB 17 and will deal with the following:

Monthly Revenue Projections:	Monthly Expenditure Projections:	Cash Flow Projections:
a. Revenue by source; b. Revenue by vote; c. Revenue in terms of standard classifications.	a. Expenditure by type; b. Overall expenditure: i. By vote ii. In terms of standard classifications c. Capital expenditure: i. By vote ii. In terms of standard classifications	a. Cash receipts by source b. Cash payments by type

The SDBIP information on revenue and expenditure will be monitored and reported monthly in terms of section 71 of the MFMA

TABLE SA 25: ANNUAL BUDGET – MONTHLY REVENUE AND EXPENDITURE

Description	Budget Year 2022/23												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Revenue By Source															
Property rates	3 370	4 070	3 720	3 720	3 720	3 720	3 720	3 720	3 720	3 720	3 720	3 720	44 645	46 609	48 707
Service charges - electricity revenue	6 092	12 063	9 041	9 032	9 091	9 054	9 357	9 018	9 000	9 017	8 990	8 430	108 186	112 947	118 029
Service charges - refuse revenue	835	835	835	835	835	835	835	835	594	835	835	835	9 781	10 212	10 671
Rental of facilities and equipment	83	83	83	83	83	83	83	83	83	83	78	94	1 004	1 048	1 095
Interest earned - external investments	221	217	223	263	273	283	288	253	212	300	260	859	3 652	3 669	3 675
Interest earned - outstanding debtors	329	1 494	4 291	329	329	3 289	329	329	329	329	7 112	329	18 817	19 645	20 529
Fines, penalties and forfeits	4 518	11 628	6 149	4 001	4 904	5 986	7 992	5 934	2 780	3 876	4 782	5 972	68 520	71 535	74 754
Licences and permits	445	458	398	497	460	409	549	379	225	477	529	1 489	6 315	6 593	6 890
Transfers and subsidies	142 396	449	–	–	808	111 265	–	539	83 449	–	–	–	338 906	359 874	384 977
Other revenue	141	96	75	141	139	146	156	102	174	102	115	137	1 524	1 591	1 663
Gains	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)	**158 430**	**31 394**	**24 816**	**18 903**	**20 642**	**135 071**	**23 309**	**21 193**	**100 566**	**18 739**	**26 421**	**21 866**	**601 351**	**633 722**	**670 990**
Expenditure By Type															
Employee related costs	15 461	15 441	15 441	15 441	15 441	15 441	15 441	15 441	15 441	15 441	15 441	15 441	185 315	193 476	202 098
Remuneration of councillors	2 132	2 132	2 132	2 132	2 132	2 132	2 132	2 132	2 132	2 132	2 132	2 132	25 580	26 638	27 340
Debt impairment	20 545	–	–	–	–	20 545	–	–	10 045	–	–	10 045	61 181	62 477	63 928
Depreciation & asset impairment	14 945	–	–	–	–	14 945	–	–	14 945	–	–	14 945	59 780	62 410	65 156
Finance charges	363	344	237	133	143	124	132	130	122	117	202	138	2 185	2 326	2 472
Bulk purchases - electricity	9 085	8 918	8 123	8 369	9 053	8 691	8 618	9 616	9 222	9 898	10 520	9 524	109 638	114 462	119 613
Inventory consumed	3 787	3 325	3 042	3 737	2 264	4 297	2 956	3 336	7 024	1 194	1 309	2 374	38 644	41 634	43 422
Contracted services	6 934	3 775	6 186	4 700	4 463	5 290	6 705	5 010	5 501	3 314	5 035	6 352	63 265	57 830	59 383
Transfers and subsidies	229	229	229	512	309	258	283	281	229	229	257	247	3 292	3 436	3 588
Other expenditure	8 282	4 164	4 209	3 121	2 951	5 790	3 337	3 517	2 926	3 100	4 402	2 601	48 401	48 993	51 209
Losses	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Expenditure	**81 764**	**38 328**	**39 599**	**38 146**	**36 758**	**77 514**	**39 604**	**39 461**	**67 587**	**35 424**	**39 297**	**63 800**	**597 282**	**613 682**	**638 210**
Surplus/(Deficit)	**76 666**	**(6 934)**	**(14 783)**	**(19 243)**	**(16 115)**	**57 557**	**(16 295)**	**(18 268)**	**32 979**	**(16 685)**	**(12 876)**	**(41 934)**	**4 068**	**20 040**	**32 780**
Transfers and subsidies - capital (monetary allocations)	22 674	7 963	16 196	–	13 144	–	–	19 629	–	–	–	–	79 606	76 364	79 794
Transfers and subsidies - capital (monetary allocations)	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind - all)	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	99 340	1 030	1 412	(19 243)	(2 971)	57 557	(16 295)	1 361	32 979	(16 685)	(12 876)	(41 934)	83 674	96 404	112 574
Taxation	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Attributable to minorities	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Share of surplus/ (deficit) of associate	0	0	0	0	0	0	0	0	0	0	0	0	–	–	–
Surplus/(Deficit)	**99 340**	**1 030**	**1 412**	**(19 243)**	**(2 971)**	**57 557**	**(16 295)**	**1 361**	**32 979**	**(16 685)**	**(12 876)**	**(41 934)**	**83 674**	**96 404**	**112 574**

TABLE SA 26: ANNUAL BUDGET – MONTHLY REVENUE AND EXPENDITURE (MUNICIPAL VOTE)

Description	Budget Year 2022/23												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Revenue by Vote															
Vote 1 - Executive & Council	10 583	–	–	–	–	22 613	–	–	14 074	–	–	–	47 271	50 490	54 040
Vote 2 - Municipal Manager Town Secretary and Chief Executive	21 295	–	–	–	–	16 235	–	–	9 000	–	–	–	46 531	49 699	53 194
Vote 3 - Budget & Treasury	18 781	5 514	7 942	4 021	4 087	18 500	4 108	4 011	17 535	4 057	10 800	4 616	103 972	104 205	113 713
Vote 4 - Corporate Services	28 950	2	2	2	2	16 217	2	2	5 444	2	2	2	50 627	55 143	59 019
Vote 5 - Community Services	29 417	12 933	7 394	5 346	6 211	27 159	9 388	7 161	14 125	5 201	6 158	8 309	138 801	148 018	155 635
Vote 6 - Technical Services	56 564	20 441	25 651	9 446	22 650	28 251	9 771	29 061	36 357	9 431	9 413	8 870	265 907	274 419	285 431
Vote 7 - Developmental Planning	6 787	468	22	88	836	2 897	41	587	1 031	48	48	70	12 923	12 171	12 690
Vote 8 - Executive Support	8 727	–				3 198			3 000			–	14 925	15 941	17 062
Total Revenue by Vote	**181 104**	**39 358**	**41 012**	**18 903**	**33 787**	**135 071**	**23 309**	**40 822**	**100 566**	**18 739**	**26 421**	**21 866**	**680 957**	**710 086**	**750 784**
Expenditure by Vote to be appropriated															
Vote 1 - Executive & Council	2 929	3 227	2 955	3 256	2 997	3 124	2 738	3 106	2 171	2 839	3 097	2 931	35 371	36 852	38 000
Vote 2 - Municipal Manager Town Secretary and Chief Executive	4 607	3 310	4 058	3 226	3 167	3 331	4 349	3 169	3 356	2 922	3 197	3 290	41 982	43 300	44 529
Vote 3 - Budget & Treasury	9 709	3 890	5 647	4 290	4 026	6 990	5 104	4 528	6 650	3 947	4 385	7 138	66 303	62 615	65 231
Vote 4 - Corporate Services	4 793	2 585	2 644	2 659	2 594	2 967	2 778	2 946	3 762	2 064	3 518	3 278	36 587	37 135	38 794
Vote 5 - Community Services	24 701	6 703	7 107	6 646	7 032	24 175	6 950	6 803	13 517	6 463	7 150	13 621	130 867	135 100	139 735
Vote 6 - Technical Services	31 827	15 304	14 058	14 834	13 734	33 207	14 827	15 892	35 149	14 128	14 698	30 452	248 110	260 227	271 769
Vote 7 - Developmental Planning	1 368	1 360	1 152	1 301	1 215	1 733	1 032	1 073	1 027	1 235	1 323	1 237	15 057	14 465	15 111
Vote 8 - Executive Support	1 828	1 949	1 980	1 933	1 994	1 988	1 826	1 944	1 955	1 827	1 929	1 854	23 006	23 988	25 042
Total Expenditure by Vote	**81 764**	**38 328**	**39 599**	**38 146**	**36 758**	**77 514**	**39 604**	**39 461**	**67 587**	**35 424**	**39 297**	**63 800**	**597 282**	**613 682**	**638 210**
Surplus/(Deficit) before assoc.	**99 340**	**1 030**	**1 412**	**(19 243)**	**(2 971)**	**57 557**	**(16 295)**	**1 361**	**32 979**	**(16 685)**	**(12 876)**	**(41 934)**	**83 674**	**96 404**	**112 574**
Taxation	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Attributable to minorities	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit)	**99 340**	**1 030**	**1 412**	**(19 243)**	**(2 971)**	**57 557**	**(16 295)**	**1 361**	**32 979**	**(16 685)**	**(12 876)**	**(41 934)**	**83 674**	**96 404**	**112 574**

TABLE SA 27: DRAFT BUDGET – MONTHLY REVENUE AND EXPENDITURE (FUNCTIONAL CLASSIFICATION)

Description	Budget Year 2022/23												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Revenue - Functional															
Governance and administration	**93 357**	**5 515**	**7 944**	**4 022**	**4 089**	**84 242**	**4 109**	**4 013**	**55 114**	**4 059**	**10 802**	**4 618**	**281 883**	**295 300**	**318 244**
Executive and council	14 925	–	–	–	–	23 728	–	–	15 074	–	–	–	53 728	57 387	61 422
Finance and administration	72 223	5 515	7 944	4 022	4 089	56 268	4 109	4 013	37 039	4 059	10 802	4 618	214 701	223 543	241 441
Internal audit	6 209	–				4 246			3 000			–	13 455	14 371	15 381
Community and public safety	**13 937**	**11 635**	**6 156**	**4 008**	**4 911**	**17 183**	**7 999**	**5 941**	**10 087**	**3 891**	**4 789**	**5 970**	**96 507**	**100 941**	**105 713**
Community and social services	4 685	10	10	10	10	5 208	10	10	1 010	15	10	6	10 997	11 743	12 566
Sport and recreation	4 742	4	4	4	4	5 996	4	4	6 304	7	4	–	17 075	17 751	18 486
Public safety	4 511	11 621	6 142	3 994	4 897	5 978	7 985	5 927	2 773	3 868	4 775	5 965	68 435	71 446	74 661
Economic and environmental services	**49 695**	**1 015**	**16 705**	**674**	**8 505**	**10 114**	**678**	**17 672**	**16 227**	**615**	**674**	**1 673**	**124 248**	**127 956**	**133 284**
Planning and development	9 707	468	22	88	836	5 973	41	587	3 031	48	48	70	20 920	20 712	21 831
Road transport	39 478	547	16 682	586	7 668	3 841	638	17 085	13 197	566	626	1 603	102 518	106 222	110 396
Environmental protection	511	–				300			–			–	811	1 022	1 056
Trading services	**24 114**	**21 193**	**10 207**	**10 198**	**16 282**	**23 533**	**10 523**	**13 196**	**19 138**	**10 183**	**10 156**	**9 596**	**178 318**	**185 889**	**193 543**
Energy sources	10 765	20 357	9 372	9 362	15 447	15 271	9 687	12 361	15 331	9 348	9 321	8 761	145 384	148 811	154 117
Waste management	13 349	835	835	835	835	8 261	835	835	3 807	835	835	835	32 935	37 078	39 427
Total Revenue - Functional	**181 104**	**39 358**	**41 012**	**18 903**	**33 787**	**135 071**	**23 309**	**40 822**	**100 566**	**18 747**	**26 421**	**21 858**	**680 957**	**710 086**	**750 784**
Expenditure - Functional															
Governance and administration	**26 734**	**15 926**	**17 831**	**16 021**	**15 351**	**22 290**	**17 776**	**16 582**	**20 055**	**14 448**	**16 936**	**20 690**	**220 639**	**222 089**	**230 644**
Executive and council	3 587	3 900	3 672	3 819	3 580	3 688	3 378	3 659	2 925	3 373	3 698	3 558	42 838	44 629	46 107
Finance and administration	21 534	11 294	13 008	11 679	11 064	17 791	12 878	12 492	16 406	10 752	12 638	16 502	168 038	167 099	173 714
Internal audit	1 613	732	1 150	523	707	811	1 520	431	724	323	600	630	9 764	10 362	10 824
Community and public safety	**20 110**	**3 912**	**4 066**	**3 642**	**4 099**	**20 075**	**3 691**	**3 864**	**9 258**	**3 601**	**3 369**	**10 022**	**89 709**	**92 769**	**95 894**
Community and social services	511	507	477	450	501	481	439	485	474	460	491	2 898	8 174	8 529	8 908
Sport and recreation	1 775	1 326	1 751	1 384	1 455	1 895	1 381	1 364	1 716	1 341	788	–	16 175	16 898	17 645
Public safety	17 824	2 078	1 838	1 808	2 144	17 699	1 872	2 015	7 068	1 800	2 090	7 124	65 360	67 342	69 341
Economic and environmental services	**18 340**	**6 119**	**6 904**	**6 859**	**4 967**	**19 533**	**6 101**	**5 669**	**18 853**	**4 963**	**4 743**	**17 698**	**120 749**	**126 051**	**131 621**
Planning and development	1 834	1 914	1 679	1 724	1 739	2 165	1 456	1 517	1 524	1 684	1 800	1 761	20 797	20 432	21 319
Road transport	16 448	4 148	5 167	5 077	3 170	17 310	4 587	4 094	17 270	3 221	2 885	15 879	99 256	104 894	109 547
Environmental protection	58	58	58	58	58	58	58	58	58	58	58	58	696	724	754
Trading services	**16 581**	**12 371**	**10 798**	**11 624**	**12 340**	**15 616**	**12 036**	**13 347**	**19 421**	**12 412**	**13 452**	**16 188**	**166 185**	**172 773**	**180 051**
Energy sources	12 797	10 413	8 586	9 427	10 263	12 344	9 603	11 235	15 997	10 361	11 276	12 624	134 925	140 774	147 004
Waste management	3 784	1 959	2 212	2 197	2 077	3 272	2 433	2 112	3 425	2 051	2 176	3 563	31 260	31 999	33 047
Total Expenditure - Functional	**81 764**	**38 328**	**39 599**	**38 146**	**36 758**	**77 514**	**39 604**	**39 461**	**67 587**	**35 424**	**38 499**	**64 598**	**597 282**	**613 682**	**638 210**
Surplus/(Deficit) before assoc.	99 340	1 030	1 412	(19 243)	(2 971)	57 557	(16 295)	1 361	32 979	(16 677)	(12 078)	(42 740)	83 674	96 404	112 574
Share of surplus/ (deficit) of associate												–	–	–	–
Surplus/(Deficit)	**99 340**	**1 030**	**1 412**	**(19 243)**	**(2 971)**	**57 557**	**(16 295)**	**1 361**	**32 979**	**(16 677)**	**(12 078)**	**(42 740)**	**83 674**	**96 404**	**112 574**

TABLE SA 28: DRAFT BUDGET – MONTHLY CAPITAL EXPENDITURE (MUNICIPAL VOTE)

Description	Budget Year 2022/23												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Multi-year expenditure to be appropriated															
Vote 1 - Executive & Council	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 2 - Municipal Manager	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 3 - Budget & Treasury	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 4 - Corporate Services	185	391	125	82	68	91	271	–	27	–	140	119	1 500	2 288	2 181
Vote 5 - Community Services	309	400	187	307	195	943	28	200	1 150	180	–	448	4 345	3 470	1 500
Vote 6 - Technical Services	1 050	5 174	2 908	991	2 659	2 128	375	3 248	1 384	194	638	2 067	22 815	56 867	68 082
Vote 7 - Developmental Planning	–	–	–	–	–	–	–	–	–	–	–	–	–	500	–
Vote 8 - Executive Support	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Capital multi-year expenditure sub-total	**1 544**	**5 965**	**3 219**	**1 380**	**2 922**	**3 162**	**674**	**3 448**	**2 561**	**374**	**778**	**2 633**	**28 660**	**63 125**	**71 763**
Single-year expenditure to be appropriated															
Vote 1 - Executive & Council	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 2 - Municipal Manager	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 3 - Budget & Treasury	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 4 - Corporate Services	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 5 - Community Services	–	100	–	340	100	100	–	–	–	200	–	–	840	–	800
Vote 6 - Technical Services	9 736	7 045	5 425	6 806	4 389	8 038	3 044	6 944	4 876	7 923	1 841	1 375	67 441	30 319	20 757
Vote 7 - Developmental Planning	–	–	–	–	–	–	–	–	–	–	–	1 100	1 100	–	–
Vote 8 - Executive Support	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Capital single-year expenditure sub-total	**9 736**	**7 145**	**5 425**	**7 146**	**4 489**	**8 138**	**3 044**	**6 944**	**4 876**	**8 123**	**1 841**	**2 475**	**69 381**	**30 319**	**21 557**
Total Capital Expenditure	**11 281**	**13 110**	**8 644**	**8 526**	**7 411**	**11 299**	**3 718**	**10 392**	**7 436**	**8 496**	**2 619**	**5 109**	**98 041**	**93 444**	**93 320**

TABLE SA 29: DRAFT BUDGET – MONTHLY CAPITAL EXPENDITURE (FUNCTIONAL CLASSIFICATION)

Description	Budget Year 2022/23												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Capital Expenditure - Functional															
Governance and administration	**185**	**391**	**125**	**82**	**68**	**91**	**271**	**–**	**27**	**–**	**140**	**119**	**1 500**	**2 288**	**2 181**
Executive and council	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Finance and administration	185	391	125	82	68	91	271	–	27	–	140	119	1 500	2 288	2 181
Internal audit	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Community and public safety	**309**	**100**	**187**	**647**	**195**	**643**	**28**	**200**	**1 000**	**180**	**–**	**448**	**3 935**	**2 470**	**500**
Community and social services	74	–	187	107	130	43	28	–	500	–	–	448	1 515	1 500	–
Sport and recreation	235	–	–	200	65	500	–	–	500	180		–	1 680	970	500
Public safety	–	100	–	340	–	100	–	200	–	–	–	–	740	–	–
Economic and environmental services	**9 739**	**11 366**	**6 325**	**7 463**	**3 998**	**6 643**	**1 586**	**9 028**	**6 063**	**8 061**	**1 893**	**1 590**	**73 756**	**75 686**	**65 345**
Planning and development	–	–	–	365	161	–	140	–	–	270	–	163	1 100	500	–
Road transport	9 739	11 366	6 325	7 098	3 837	6 643	1 447	9 028	6 063	7 790	1 893	1 427	72 656	75 186	65 345
Environmental protection	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Trading services	**1 047**	**1 252**	**2 007**	**700**	**3 312**	**3 922**	**1 972**	**1 165**	**347**	**526**	**586**	**2 015**	**18 850**	**13 000**	**25 294**
Energy sources	1 047	852	2 007	700	3 212	3 522	1 972	1 165	197	326	586	2 015	17 600	12 000	23 494
Waste management	–	400	–	–	100	400	–	–	150	200	–	–	1 250	1 000	1 800
Other	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Capital Expenditure - Functional	**11 281**	**13 110**	**8 644**	**8 891**	**7 572**	**11 299**	**3 858**	**10 392**	**7 436**	**8 767**	**2 619**	**4 172**	**98 041**	**93 444**	**93 320**
Funded by:															
National Government	9 991	9 887	7 882	6 806	5 646	9 532	3 044	7 689	6 876	7 923	1 841	2 489	79 606	76 364	79 794
Provincial Government	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
District Municipality	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (monetary allocations)	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers recognised - capital	**9 991**	**9 887**	**7 882**	**6 806**	**5 646**	**9 532**	**3 044**	**7 689**	**6 876**	**7 923**	**1 841**	**2 489**	**79 606**	**76 364**	**79 794**
Borrowing	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Internally generated funds	**1 290**	**3 223**	**762**	**2 085**	**1 926**	**1 767**	**814**	**2 703**	**561**	**844**	**778**	**1 683**	**18 435**	**17 080**	**13 526**
Total Capital Funding	**11 281**	**13 110**	**8 644**	**8 891**	**7 572**	**11 299**	**3 858**	**10 392**	**7 436**	**8 767**	**2 619**	**4 172**	**98 041**	**93 444**	**93 320**

TABLE SA 30: DRAFT BUDGET – MONTHLY CASH FLOW

MONTHLY CASH FLOWS	Budget Year 2022/23												Medium Term Revenue and		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Cash Receipts By Source															
Property rates	3 092	5 914	3 519	2 914	2 914	3 374	2 914	2 914	2 914	2 914	3 798	2 914	40 092	41 856	43 740
Service charges - electricity revenue	9 882	9 225	11 190	9 132	9 191	9 154	9 057	9 118	9 030	9 117	11 081	9 649	114 826	119 873	125 264
Service charges - refuse revenue	642	642	642	642	642	642	642	642	642	642	642	643	7 708	8 047	8 409
Rental of facilities and equipment												–			
Interest earned - external investments	221	217	223	263	273	283	288	253	212	300	260	859	3 652	2 938	2 912
Interest earned - outstanding debtors												–			
Fines, penalties and forfeits	1 188	911	799	520	638	778	1 039	771	361	504	622	777	8 908	9 300	9 718
Licences and permits	445	458	398	497	460	409	549	379	225	477	529	1 489	6 315	6 593	6 890
Transfers and Subsidies - Operational	142 396	449	–	–	808	111 265	–	539	83 449	–	–	(0)	338 906	359 874	384 977
Other revenue	224	180	159	225	222	229	239	185	257	193	193	223	2 528	2 640	2 758
Cash Receipts by Source	**158 090**	**17 996**	**16 930**	**14 193**	**15 147**	**126 136**	**14 728**	**14 802**	**97 090**	**14 147**	**17 124**	**16 553**	**522 936**	**551 123**	**584 669**
Other Cash Flows by Source															
Transfers and subsidies - capital (monetary allocations)	22 674	7 963	16 196	–	13 144	–	–	19 629	–	–	–	(0)	79 606	76 364	79 794
Transfers and subsidies - capital (monetary allocations)	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Proceeds on Disposal of Fixed and Intangible Assets	–	2 000	–	–	–	–	3 544	–	–	–	–	–	5 544	–	–
Short term loans	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Increase (decrease) in consumer deposits	–								–	–	–	488	488	237	505
Decrease (increase) in non-current receivables	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments	(16 928)	16 578	350	–	–	–	–	–	–	–	–	(1 776)	(1 776)	(1 461)	(794)
Total Cash Receipts by Source	**163 835**	**44 537**	**33 476**	**14 193**	**28 291**	**126 136**	**18 272**	**34 431**	**97 090**	**14 147**	**17 124**	**15 266**	**606 799**	**626 263**	**664 174**
Cash Payments by Type															
Employee related costs	16 824	16 824	16 824	16 824	16 824	16 824	16 824	16 824	16 824	16 824	16 824	16 824	201 889	210 668	219 614
Remuneration of councillors	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Finance charges	363	344	237	133	143	124	132	130	122	117	202	138	2 185	2 326	2 472
Bulk purchases - electricity	9 085	8 918	8 123	8 369	8 053	9 691	8 618	9 616	9 222	9 898	10 520	9 524	109 638	114 462	119 613
Acquisitions - water & other inventory	3 420	3 325	3 431	3 737	2 264	2 297	2 956	3 336	3 024	1 194	1 309	2 374	32 667	35 393	36 904
Contracted services	9 485	8 893	9 105	9 527	9 190	11 412	11 134	10 344	10 503	9 028	10 230	10 233	119 085	124 220	141 654
Transfers and grants - other	229	229	229	512	309	258	283	281	229	229	257	(6 337)	(3 292)	(3 436)	(3 588)
Other expenditure	7 378	4 633	4 291	3 600	3 121	5 376	2 856	3 667	3 157	3 114	4 458	2 752	48 401	48 993	51 209
Cash Payments by Type	**46 785**	**43 167**	**42 240**	**42 702**	**39 906**	**45 983**	**42 802**	**44 197**	**43 081**	**40 405**	**43 799**	**35 508**	**510 575**	**532 625**	**567 879**
Other Cash Flows/Payments by Type															
Capital assets	9 153	10 549	5 615	8 002	8 860	7 207	7 040	7 887	3 974	7 890	2 685	2 927	81 790	79 288	80 549
Repayment of borrowing	622	622	622	622	622	622	622	622	622	622	622	622	7 459	7 496	7 541
Other Cash Flows/Payments	–	–	–	–	–	–	–	–	–	–	–	(2 942)	(2 942)	(2 335)	(14 760)
Total Cash Payments by Type	**56 559**	**54 337**	**48 477**	**51 326**	**49 387**	**53 812**	**50 464**	**52 706**	**47 677**	**48 916**	**47 105**	**36 115**	**596 882**	**617 075**	**641 209**
NET INCREASE/(DECREASE) IN CASH HELD	**114 232**	**(3 544)**	**(8 746)**	**(30 311)**	**(14 680)**	**78 638**	**(25 828)**	**(11 916)**	**55 669**	**(28 514)**	**(23 670)**	**(89 638)**	**9 916**	**9 187**	**22 965**
Cash/cash equivalents at the month/year begin:	14 245	128 478	124 933	116 187	85 876	71 196	149 834	124 006	112 090	167 758	139 245	115 575	14 245	24 161	33 349
Cash/cash equivalents at the month/year end:	**128 478**	**124 933**	**116 187**	**85 876**	**71 196**	**149 834**	**124 006**	**112 090**	**167 758**	**139 245**	**115 575**	**25 937**	**24 161**	**33 349**	**56 314**

8. SERVICE DELIVERY AND PERFORMANCE INDICATORS

The high level non-financial measurable performance objectives in the form of service delivery targets and other performance indicators form part of this section of the SDBIP. These indicators and targets will be cascaded to departmental scorecards, which will be used for internal monitoring of the organisation and relevant individuals. The provision is made under section 54 (1)(c) of the MFMA that the mayor must consider and, make any revisions to the service delivery and budget implementation plan, provided that the revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustment budget.

8.1. OFFICE OF MUNICIPAL MANAGER

KPA 2: INSTITUTIONAL DEVELOPMENT AND MUNICIPAL TRANSFORMATION

Strategic Objectives: To build capable, responsive, accountable, effective and efficient municipal institutions and administration

[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
Performance Management	% of KPIs and projects attaining organizational targets (total organization)	n/a	80%	100% of KPIs and projects attaining organizational targets (total organization) by 30 June 2023	25% Of KPI and Projects Attaining Organizational Targets by 30 Sept 2022	50% Of KPI and Projects Attaining Organizational Targets by 31 December 2022	75% Of KPI and Projects Attaining Organizational Targets by 31 March 2023	100% Of KPI and Projects Attaining Organizational Targets by 30 June 2023	Performance report

	Final SDBIP approved by Mayor within 28 days after approval of IDP/Budget	n/a	1	1 Final SDBIP approved by Mayor within 28 days after approval of IDP/Budget	n/a	n/a	n/a	1 Final SDBIP Approved by Mayor Within 28 days After approval of IDP/Budget	Approved SDBIP

KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Objectives: To improve sound and municipal financial management

Expenditure	% spend of the Total Operational Budget excluding non-cash items	Opex	95.03%	95% spend of the total operation budget excluding non- cash items by 30 June 2023	25% spend of the total operation budget excluding non-cash items by 30 September 2022	55% spend of the total operation budget excluding non- cash items by 31 December 2022	70% spend of the total operation budget excluding non-cash items by 31 March 2023	95% spend of the total operation budget excluding non- cash items by 30 June 2023	Budget report
Expenditure	Remuneration (Employee Related Costs and Councilors Remuneration) as % of Total Operating Expenditure per quarter	Opex	36%	25% to 40% Remuneration (Employee Related Costs and Councilors Remuneration) as % of Total Operating Expenditure per quarter by 30 June 2023	25% to 40% Remuneration (Employee Related Costs and Councilors Remuneration) as % of Total Operating Expenditure per quarter by 30 September 2022	25% to 40% Remuneration (Employee Related Costs and Councilors Remuneration) as % of Total Operating Expenditure per quarter by 31 December 2022	25% to 40% Remuneration (Employee Related Costs and Councilors Remuneration) as % of Total Operating Expenditure per quarter by 31 march 2023	25% to 40% Remuneration (Employee Related Costs and Councilors Remuneration) as % of Total Operating Expenditure per quarter by 30 June 2023	Section 71 report

SCM	Number of SCM deviation reports submitted to municipal manager (reduction of number of deviations)	n/a	3	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 June 2023	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 September 2022	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 31 December 2022	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 31 March 2023	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 June 2023	Signed deviation report

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic objectives: To enhance good governance and public participation

Good Governance and oversight	Submission of Final audited (2021/2022) consolidated Annual Report to Council by 31 January 2023	n/a	1	1 Submission of Final audited (2021-2022) consolidated Annual Report to Council by 31 January 2023	n/a	n/a	1 Submission of Final audited (2021-2022) consolidated Annual Report to Council by 31 January 2023	n/a	Council resolution / draft annual report
	Submission of annual Oversight Report to Council by 31 March 2023	n/a	1	1 Submission of annual Oversight Report to Council by 31 March 2023	n/a	n/a	1 Submission of annual Oversight Report to Council by 31 March 2023	n/a	Council resolution / oversight report

Programme	Key performance indicator	Original Budget R 000's 2022/2023	Audited baseline 2020/2021	Annual target	[illegible]				
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Evidence
Good Governance and oversight	2023/2024 IDP review process Plan approved by August 2022	n/a	1	1 2023/2024 IDP review process Plan approved by August 2022	1 2023/2024 IDP Review Process plan Approved by August 2022	n/a n/a	n/a	n/a	Council resolution / IDP process plan
IDP Development	Final IDP tabled and approved by Council by the 31 May 2023	n/a	1	1 Final IDP tabled and approved by Council by the 31 May 2023	n/a	n/a	n/a	1 Final IDP Tabled and Approved by Council by The 31 May 2023	Council resolution /IDP

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic objectives: To enhance good governance and public participation

Programme	Key performance indicator	Original Budget R [illegible] 2022/2023	Audited baseline 2020/2021	Annual Target	2022/2023				
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Evidence
Audit	Obtain an Unqualified Auditor General opinion for the 2021/2022 financial year	n/a	Unqualified Audit Opinion	Obtain an Unqualified Auditor General opinion for the 2021/2022 financial year by 31 December 2022	n/a	Obtain an Unqualified Auditor General opinion for the 2021/2022 financial year by 31 December 2022	n/a	n/a	AGSA audit report
Audit	% of Auditor General matters resolved as per the approved audit action plan by 30 June 2023 (Total organization)	n/a	87%	100% of Auditor General matters resolved as per the approved audit action plan by 30 June 2023 (Total organization)	n/a	n/a	50% of Auditor General matters resolved as per the approved audit action plan by 31 March 2023	100% of Auditor General matters resolved as per the approved audit action plan by 30 June 2023 (Total organization)	AGSA Audit Action Plan

Programme	Key performance indicator	Original Budget R 000's 2022/2023	Audited baseline 2020/2021	Annual Target	2022/2023 1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Evidence
							(Total organization)		
Audit	% of Internal Audit Findings resolved per quarter as per the Audit Plan (total organisation)	n/a	76%	100% of Internal Audit Findings resolved per quarter as per the Audit Plan (total organisation) by 30 June 2023	100% of Internal Audit Findings resolved per quarter as per the Audit Plan (total organisation) by 30 September 2022	100% of Internal Audit Findings resolved per quarter as per the Audit Plan (total organisation) by 31 December 2022	100% of Internal Audit Findings resolved per quarter as per the Audit Plan (total organisation) by 31 March 2023	100% of Internal Audit Findings resolved per quarter as per the Audit Plan (total organisation) by 30 June 2023	Internal audit action plan
Audit	% Reduction of repeat audit findings (total organization)	n/a	New	100% Reduction of repeat audit findings (total organization)	n/a	n/a	50 % Reduction of repeat audit findings (total organization	100 % Reduction of repeat audit findings (total organization) by 30 June 2023	Internal audit report

[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
				by 30 June 2023			) by 31 March 2023		

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic objectives: To enhance good governance and public participation

[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
Risk management	number of security risk assessment conducted	n/a	4	4 security risk assessment conducted by 30 June 2023	1 security risk assessment conducted by 30 September 2022	2 security risk assessment conducted by 31 December 2022	3 security risk assessment conducted by 31 March 2023	4 security risk assessment conducted by 30 June 2023	Security assessment Report

Programme	Key performance indicator	[illegible]	Audited baseline [illegible]	Annual target	[illegible]				
					1st Qtr	[illegible]	[illegible]	[illegible]	[illegible]
Risk management	Number of project risk assessments conducted	n/a	4	4 project risk assessments conducted by 30 June 2023	1 project risk assessments conducted by 30 September 2022	2 project risk assessments conducted by 31 December 2022	3 project risk assessments conducted by 31 March 2023	4 project risk assessments conducted by 30 June 2023	Project Risk assessment reports
Risk management	Number of strategic and operational risk assessment conducted	n/a	4	1 strategic and operational risk assessment conducted by 30 June 2023	1 strategic and operational risk assessment conducted by 30 September 2022	n/a	n/a	n/a	Risk registers
Risk management	Number of risk management training conducted	n/a	New	2 risk management training conducted by 30 June 2023	n/a	1 risk management training conducted by 31 December 2022	n/a	2 risk management training conducted by 30 June 2023	Attendance register

Declaration of financial interest	% of councillors who have declared their financial interest	n/a	New	100% of councillors who have declared their financial interest by 30 June 2023	50% of councillors who have declared their financial interest by 30 September 2022	100% of councillors who have declared their financial interest by 31 December 2022	n/a	n/a	Financial interest declaration register
	Number of administrative staff who have declared their financial interest	n/a	New	100 administrative staff declared their financial interest by 30 June 2023	50 Administrative Staff declared their financial interest by 30 September 2022	100 Administrative Staff declared their financial interest by 31 December 2022	n/a	n/a	Financial interest declaration register

Programme	Key performance indicator	Original Budget R'000's 2022/2023	Audited baseline 2021/2022	Annual Target	2022/23 1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Evidence
	number of Risk Management reports submitted to the Risk Management Committee per quarter	n/a	4	4 Risk Management reports submitted to the Risk Management Committee per quarter by 30 June 2023	1 Risk Management reports submitted to the Risk Management Committee per quarter by 30 September 2022	2 Risk Managemen t reports submitted to the Risk Managemen t Committee per quarter by 31 December 2022	3 Risk Management reports submitted to the Risk Management Committee per quarter by 31 March 2023	4 Risk Management reports submitted to the Risk Management Committee per quarter by 30 June 2023	Quarterly Risk manageme nt report
	% execution of identified risk mitigation plans within prescribed timeframes (total organisation)	n/a	100%	100% execution of identified risk mitigation plan within prescribed timeframes per quarter (total organisation) by 30 June 2023	25% execution of identified risk mitigation plan within prescribed timeframes per quarter (total organisation) by 30 September 2022	50% execution of identified risk mitigation plan within prescribed timeframes per quarter (total organisation) by 31 December 2022	75% execution of identified risk mitigation plan within prescribed timeframes per quarter (total organisation) by 31 March 2023	100% execution of identified risk mitigation plan within prescribed timeframes per quarter (total organisation) by 30 June 2023	Quarterly Risk assessme nt reports

Programme	Key Performance Indicator	Original Budget [illegible] 2022/23	[illegible] 2021/22	Annual Target	[illegible]				
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	

8.2. CORPORATE SERVICES

KPA 2: INSTITUTIONAL DEVELOPMENT AND MUNICIPAL TRANSFORMATION

Strategic Objectives: To build capable, responsive, accountable, effective and efficient municipal institutions and administration

Programme	Key performance indicator	Original Budget R 000's 2022/2023	Audited baseline 2021/2022	Annual target	Targets				
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	POE
Employment equity	Review of the Employment Equity Plan	n/a	1	1 Review of the Employment Equity Plan by 30 June 2023	n/a	n/a	n/a	1 Review of the Employment Equity Plan by 30 June 2023	Reviewed Employment Equity Plan / Council resolution
	Submission of employment equity report to DOL by 15 January 2023	n/a	1	1 Submission of employment equity report to DOL by 31st January 2023	n/a	n/a	1 Submission of employment equity report to DOL by 31st January 2023	n/a	Acknowledgement letter / email indicating reporting date

Skills programme	Number of employees approved for municipal training	Opex	2	8 employees approved for municipal training by 30 June 2023	2 employees approved for municipal training by 30 September 2022	4 employees approved for municipal training by 31 December 2022	6 employees approved for municipal training by 31 March 2023	8 employees approved for municipal training by 30 June 2023	Approved Application Form
	% of municipal skills development levy recovered	n/a	New	20% of municipal skills development levy recovered by 30 June 2023	n/a	n/a	n/a	20% of municipal skills development levy recovered by 30 June 2023	Proof of payment from LGSETA
	% of municipality's payroll budget actually spent on training and education of employees	1% of payroll budget	0.6% of payroll budget	1% of municipality's payroll budget	n/a	n/a	n/a	1% of municipality's payroll budget actually spent	Budget report

Programme	Key performance indicator	Original Budget R 000's 2022/2023	Audited Baseline 2020/2021	Annual target	2022/23				
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	[illegible]
				actually spent on training and education of employees by 30 June 2023				on training and education of employees by 30 June 2023	
WSP	Approval of reviewed WSP(work skills plan)	n/a	1	1 approved reviewed WSP by 30 June 2023	n/a	n/a	n/a	1 approved reviewed WSP by 30 June 2023	Acknowledgement Letter from LGSETA / Council resolution
LLF	Number of LLF meetings held	n/a	6	12 LLF meetings held by 30 June 2023	2 LLF meetings held by 30 September 2022	3 LLF meetings held by 31 December 2022	6 LLF meetings held by 31March 2023	12 LLF meetings held by 30 June 2023	Attendance register and minutes

ICT	% of reported ICT incidents resolved	n/a	New	90%-100% of reported ICT incidents resolved by 30 June 2023	90%-100% of reported ICT incidents resolved by 30 September 2022	90%-100% of reported ICT incidents resolved by 31 December 2022	90%-100% of reported ICT incidents resolved by 31 March 2023	90%-100% of reported ICT incidents resolved by 30 June 2023	ICT Job Card
ICT	Turnaround time in placing documents & information on the municipal website	0	New	Placement of documents & information on the municipal website 5 (five) working days from the date submitted to ICT by 30 June 2023	Placement of documents & information on the municipal website 5 (five) working days from the date submitted to ICT by 30 September 2022	Placement of documents & information on the municipal website 5 (five) working days from the date submitted to ICT by 31 December 2022	Placement of documents & information on the municipal website 5 (five) working days from the date submitted to ICT by 31 March 2023	Placement of documents & information on the municipal website 5 (five) working days from the date submitted to ICT by 30 June 2023	*Website Register *SITA email confirming placement of document & information

Programme	Key performance indicator	Original Budget R' 000's 2022/2023	Audited baseline 2021/2022	Annual target	2022/2023				
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Evidence
ICT	Number of ICT Service Providers Performance Monitoring & Evaluation meetings held	n/a	new	4 ICT Service Providers Performance Monitoring & Evaluation meetings held by 30 June 2023	1 ICT Service Providers Performance Monitoring & Evaluation meetings held by 30 September 2022	2 ICT Service Providers Performance Monitoring & Evaluation meetings held by 31 December 2022	3 ICT Service Providers Performance Monitoring & Evaluation meetings held by 31 March 2023	4 ICT Service Providers Performance Monitoring & Evaluation meetings held by 30 June 2023	Attendance Register, Minute and service providers performance monitoring and evaluation report
Occupational health and safety (OHS)	% expenditure of uniform & protective clothing		New	90%-100% expenditure of uniform & protective clothing by 30 June 2023	n/a	n/a	n/a	90%-100% expenditure of uniform & protective clothing by 30 June 2023	BTO expenditure report

Programme	Key performance indicator	Original Budget R 000's 2022/2023	Audited baseline 2021/2022	Annual target	2022/2023 1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Evidence
*OHS									
OHS	Occupational Health & Safety Trainings conducted	Opex	New	03 Training conducted by 30 June 2023 (Basic firefighting)	n/a	01 Training conducted by 31 December 2022 (Hazard Identification, Risk Assessment & Control)	02 Training conducted by 31 March 2023 (Health & Safety Representative Training conducted)	03 Training conducted by 30 June 2023 (Basic firefighting)	Certificates / Attendance Register
Employee Assistance programme (EAP)	Number of awareness programme conducted (Financial, health)	Opex	New	02 awareness programme conducted by 30 June 2023	01 Awareness Programme conducted by 30 September 2022 (Financial awareness)	n/a	n/a	02 Awareness Programme conducted by 30 June 2023 (Health awareness)	Report & Attendance Register

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic objectives: To enhance good governance and public participation

Programme	Key performance indicator	Original Budget R'000 2022/2023	Audited baseline 2021/2022	Annual Target	[illegible]				Evidence
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	
Audit	Obtain an Unqualified Auditor General opinion for the 2021/2022 financial year	n/a	Unqualified Audit Opinion	Obtain an Unqualified Auditor General opinion for the 2021/2022 financial year by 31 December 2022	n/a	Obtain an Unqualified Auditor General opinion for the 2021/2022 financial year by 31 December 2022	n/a	n/a	AGSA audit report
Audit	% Reduction of repeat audit findings (total organization)	n/a	New	100% Reduction of repeat audit findings (total organization) by 30 June 2023	n/a	n/a	50 % Reduction of repeat audit findings (total organization) by 31 March 2023	100% Reduction of repeat audit findings (total organization) by 30 June 2023	AGSA audit report

Audit	% of Auditor General matters resolved as per the approved audit action plan by 30 June 2023	n/a	87%	100% of Auditor General matters resolved as per the approved audit action plan by 30 June 2023	n/a	n/a	50% of Auditor General matters resolved as per the approved audit action plan by 31 March 2023	100% of Auditor General matters resolved as per the approved audit action plan by 30 June 2023	Audit action plan
Audit	% of Internal Audit Findings resolved per quarter as per the Audit Plan	n/a	92%	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 June 2023	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 September 2022	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 31 December 2022	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 31 March 2023	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 June 2023	Quarterly IA follow up report

Programme	Key performance indicator	Original Budget R 000's 2022/2023	Audited baseline 2020/2021	Annual Target	2022/2023				
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Evidence
Risk management	% execution of identified risk management plan within prescribed timeframes per quarter	n/a	100%	100% execution of identified risk management plan within prescribed timeframes per quarter by 30 June 2023	25% execution of identified risk managemen t plan within prescribed timeframes per quarter by 30 September 2022	50% execution of identified risk managemen t plan within prescribed timeframes per quarter by 31 December 2022	75% execution of identified risk management plan within prescribed timeframes per quarter by 31 March 2023	100% execution of identified risk management plan within prescribed timeframes per quarter by 30 June 2023	Quarterly Risk assessment reports

KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Objectives: To improve sound and municipal financial management

Programme	KPI Performance Indicator	Original Budget in R'000s 2022/2023	Audited baseline 2021/22	Annual Target	2022/23 1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Evidence
SCM	Number of SCM deviation reports submitted to municipal manager (reduction of number of deviations)	n/a	3	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 June 2023	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 September 2022	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 31 December 2022	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 31 March 2023	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 June 2023	Signed deviation report

KPA 4 - BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic objectives: To provide for basic services delivery and sustainable infrastructural development

Programme	Key Performance Indicator	Original Budget R 000's 2022/2023	[illegible] Baseline 2021/2022	Annual Target	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	[illegible]
Transversal programmes	number of Transversal programmes implemented in terms of mainstreaming with respect to HIV/AIDS, Gender, Disabled, Women and Children Rights, elderly and moral re-generation	Opex	1	2 Transversal programmes implemented in terms of mainstreaming with respect to HIV/AIDS, Gender, Disabled, Women and Children Rights, elderly and moral re-generation by the 30 June 2023	n/a	n/a	1 Transversal programmes implemented in terms of mainstreaming with respect to HIV/AIDS, Gender, Disabled, Women and Children Rights, elderly and moral re-generation by the 31 March 2023	2 Transversal programmes implemented in terms of mainstreaming with respect to HIV/AIDS, Gender, Disabled, Women and Children Rights, elderly and moral re-generation by the 30 June 2023	Programme and attendance register

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic objectives: To enhance good governance and public participation

MPAC programme	number of MPAC quarterly reports submitted to council	n/a	3	4 MPAC quarterly reports submitted to council by 30 June 2023	1 MPAC quarterly reports submitted to council by 30 September 2022	2 MPAC quarterly reports submitted to council by 31 December 2022	3 MPAC quarterly reports submitted to council by 31 March 2023	4 MPAC quarterly reports submitted to council by 30 June 2023	Council resolution
	Number of MPAC programmes initiated	1 098 000	2	2 MPAC programs initiated by 30 June 2023	n/a	n/a	1 MPAC programmes initiated by 31 March 2023	2 MPAC programmes initiated by 30 June 2023	Reports and attendance register
	Number of MPAC meetings held	n/a	4	4 MPAC meetings held by 30 June 2023	1 MPAC meetings held by 30 September 2022	2 MPAC meetings held by 31 December 2022	3 MPAC meetings held by 31 March 2023	4 MPAC meetings held by 30 June 2023	Minutes and Attendance register

Programme	Key performance indicator	Original Budget R 000's 2022/2023	Audited Baseline 2021/2022	Annual target	2022/2023 1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Evidence
Mayoral Campaigns (event promotions)	number of Mayoral outreach projects initiated	746 421	1	2 Mayoral outreach programmes initiated by 30 June 2023	1 Mayoral outreach programmes initiated by 30 September 2022	n/a	n/a	2 Mayoral outreach programmes initiated by 30 June 2023	Report and Attendance register
Speakers outreach (event promotions)	number of Speakers outreach projects initiated	267 771	2	2 Speakers outreach programmes initiated by 30 June 2023	n/a	1 Speakers outreach programmes initiated by 31 December 2022	2 Speakers outreach programmes initiated by 31 March 2023	n/a	Report and Attendance register
Ward committee	Number of ward committee reports submitted to council	n/a	3	4 ward committee reports submitted to council by 30 June 2023	1 ward committee reports submitted to council by 30 September 2022	2 ward committee reports submitted to council quarterly by 31 December 2022	3 ward committee reports submitted to council quarterly by 31 March 2023	4 ward committee reports submitted to council quarterly by 30 June 2023	Council resolution

	% of wards that have held at least one councillor-convened community meeting	n/a	New	100% of wards that have held at least one councillor-convened community meeting by 30 June 2023	100% of wards that have held at least one councillor-convened community meeting by 30 September 2022	100% of wards that have held at least one councillor-convened community meeting by 31 December 2022	100% of wards that have held at least one councillor-convened community meeting by 31 March 2023	100% of wards that have held at least one councillor-convened community meeting by 30 June 2023	Reports and Attendance register
Youth programmes	Number of Youth programmes conducted (Business Indaba career expo)	Opex	New	2 Youth programmes conducted (carreer expo and business indaba) by 30 June 2023	1 Youth programme conducted (career expo) by 30 September 2022	n/a	n/a	2 Youth programme conducted (business indaba) by 30 June 2023	Report and Attendance Register
	Number of External Mayoral Bursaries Awarded	500 000	New	50 External Mayoral Bursaries Awarded by 30 June 2023	n/a	n/a	n/a	50 External Mayoral Bursaries Awarded by 30 June 2023	Council Resolution

Programme	Key performance Indicator	Original Budget in 000's 2022/2023	Audited baseline 2020/2021	Annual target	[illegible]				[illegible]
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	
Communications	Number of municipal newsletter printed/ produced	1000 000	719	4000 copies municipal newsletter printed/ produced by 30 June 2023	2000 municipal newsletter printed/ produced by 30 September 2022	n/a	4000 of municipal newsletter printed/ produced by 31 March 2023	n/a	Delivery note and copy of the newsletter
Communications	Reviewal of communication strategy	n/a	100 %	reviewal of communication strategy by 31 December 2022		reviewal of communication strategy by 31 December 2022	n/a	n/a	Council resolution
Customer Care services	% of official complaints responded to through the municipal complaint management system	n/a	New	100% of official complaints responded to through the municipal complaint management system by 30 June 2023	100% of official complaints responded to through the municipal complaint management system by 30 September 2022	100% of official complaints responded to through the municipal complaint management system by 31 December 2022	100% of official complaints responded to through the municipal complaint management system by 31 March 2023	100% of official complaints responded to through the municipal complaint management system by 30 June 2023	complaints management register

Programme	KPI performance indicator	[illegible]	Audited baseline 2021/2022	Target	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Evidence
	Number of Council portfolio committees meetings held	n/a	new	72 Council portfolio committees meetings by 30 June 2023	18 Council portfolio committees meetings by 30 September 2022	36 Council portfolio committees meetings by 31 December 2022	54 Council portfolio committees meetings by 31 March 2023	72 Council portfolio committees meetings by 30 June 2023	Minutes and Attendance register

8.3. BUDGET AND TREASURY

KPA 4 – BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic objectives: To provide for basic services delivery and sustainable infrastructural development

Programme	KPI/ Performance Indicator	[illegible] 2022/2023	[illegible] 2021/22	Annual target	Targets 1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	[illegible]
Indigents	% of registered indigents who receives free basic electricity by 30 June 2023 (GKPI)	217 774	25%	20% of registered indigents who receives free basic electricity by 30 June 2023 (GKPI)	20% of registered indigents who receives free basic electricity by 30 September 2022 (GKPI)	20% of registered indigents who receives free basic electricity by 31 December 2022 (GKPI)	20% of registered indigents who receives free basic electricity by 31 March 2023 (GKPI)	20% of registered indigents who receives free basic electricity by 30 June 2023 (GKPI)	Indigent register and Eskom beneficiary list
	% of all qualifying households in the municipal area classified as indigent	n/a	New	10% of all qualifying households in the municipal area classified as indigent by	10% of all qualifying households in the municipal area classified as indigent by	10% of all qualifying households in the municipal area classified as indigent	10% of all qualifying households in the municipal area classified as indigent by 31 March 2023	10% of all qualifying households in the municipal area classified as indigent by 30 June 2023	Indigent register and IDP

				30 June 2023	30 September 2022	by 31 December 2022			

KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Objectives: To improve sound and sustainable municipal financial management

Financial management	Cost coverage ratio (GKPI)	n/a	0	1 to 3 months Cost coverage ratio by the 30 June 2023	n/a	n/a	n/a	1 to 3 months Cost coverage ratio by the 30 June 2023	2022/2023 AFS
Revenue	% outstanding service debtors to revenue (GKPI)	n/a	26%	5% outstanding service debtors to revenue by 30 June 2023	n/a	n/a	n/a	5% outstanding service debtors to revenue by 30 June 2023	2022/2023 AFS
Budget	Submission of MTRE Budget to Council 30 days before the start of	n/a	1	1 Submission of MTRE Budget to Council 30 days before the start of	n/a	n/a	n/a	1 Submission of MTRE Budget to Council 30 days before the start	Council resolution / MTRE budget

Programme	Key performance indicator	Original Budget R (000's) 2022/2023	Audited baseline [illegible]	Annual target	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
	the new financial year			the new financial year (31 May 2023)				of the new financial year (31 May 2023)	
Revenue	% of billed revenue collected	n/a	New	80% of billed revenue collected by 30 June 2023	80% of billed revenue collected by 30 September 2022	80% of billed revenue collected by 31 December 2022	80% of billed revenue collected by 31 March 2023	80% of billed revenue collected by 30 June 2023	revenue report
Revenue	% of budgeted rates revenue collected	n/a	new	75% of budgeted rates revenue collected by 30 June 2023	75% of budgeted rates revenue collected by 30 September 2022	75% of budgeted rates revenue collected by 31 December 2022	75% of budgeted rates revenue collected by 31 March 2023	75% of budgeted rates revenue collected by 30 June 2023	Payment report

KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Objectives: To improve sound and sustainable municipal financial management

Programme	Key Performance Indicator	Original Budget R 000's 2022/2023	Audited baseline 2021/2022	Annual target	2022/23				
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Evidence
AFS	Audited Annual Financial Statements (AFS) and Audit report submitted to council by 25 January 2023	n/a	1	1 Audited Annual Financial Statements (AFS) and Audit report submitted to council by 25 January 2023	n/a	n/a	1 Audited Annual Financial Statements (AFS) and Audit report submitted to council by 25 January 2023	n/a	Council resolution / AFS
SCM	Number of SCM deviation reports submitted to municipal manager (reduction of number of deviations)	n/a	3	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations)	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations)	Signed deviation report

Programme	Key performance indicator	Original Budget R 000's 2022/2023	Audited baseline 2020/2021	Annual target	Targets				
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Evidence
				by 30 June 2023	30 September 2022	31 December 2022	31 March 2023	by 30 June 2023	
SCM	Average number of days from the point of advertising to the letter of award per 80/20 procurement process	n/a	New	90 days from the point of advertising to the letter of award per 80/20 procurement process	90 days from the point of advertising to the letter of award per 80/20 procurement process	90 days from the point of advertising to the letter of award per 80/20 procurement process	90 days from the point of advertising to the letter of award per 80/20 procurement process	90 days from the point of advertising to the letter of award per 80/20 procurement process	Tender adverts and final awards
Expenditure	% of municipal payments made to service providers who submitted complete forms within 30- days of invoice submission	n/a	100%	100% Payment of creditors within 30 days by 30 June 2023	100% Payment of creditors within 30 days by 30 September 2022	100% Payment of creditors within 30 days by 31 December 2022	100% Payment of creditors within 30 days by 31 March 2023	100% Payment of creditors within 30 days by 30 June 2023	Creditors age analysis

Programme	Key performance indicator	Budget R'000 2022/2023	Audited baseline 2020/2021	Annual target	2022/23 1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Evidence
	% of the municipality's operating budget spent on indigent relief for free basic services	n/a	New	100% of municipality's operating budget spent on indigent relief for free basic services by 30 June 2023	25% of municipality's operating budget spent on indigent relief for free basic services by 30 September 2022	50% of municipality's operating budget spent on indigent relief for free basic services by 31 December 2022	75% of municipality's operating budget spent on indigent relief for free basic services by 31 March 2023	100% of municipality's operating budget spent on indigent relief for free basic services by 30 June 2023	Section 52 report
Assets management	Number of assets verifications conducted	n/a	1	1 assets verifications conducted by 30 June 2023	n/a	n/a	n/a	1 assets verifications conducted by 30 June 2023	Assets verification report

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic objectives: To enhance good governance and public participation

Programme	Key performance indicator	Original Budget R [illegible]	Audited baseline [illegible]	Annual target	[illegible]				
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	[illegible]
Audit	Obtain an Unqualified Auditor General opinion for the 2021/2022 financial year	n/a	Unqualified Audit Opinion	Obtain an Unqualified Auditor General opinion for the 2021/2022 financial year by 31 December 2022	n/a	Obtain an Unqualified Auditor General opinion for the 2021/2022 financial year by 31 December 2022	n/a	n/a	AGSA audit report
Audit	% Reduction of repeat audit findings (total organization)	n/a	New	100% Reduction of repeat audit findings (total organization) by 30 June 2023	n/a	n/a	50 % Reduction of repeat audit findings (total organization) by 31 March 2023	100% Reduction of repeat audit findings (total organization) by 30 June 2023	AGSA audit report

Programme	Key Performance Indicator	[illegible]	Audited Baseline 2021/22	Annual Target	2022/2023 1st Qtr	2nd Qtr	[illegible]	[illegible]	
Audit	% of Auditor General matters resolved as per the approved audit action plan by 30 June 2023	n/a	87%	100% of Auditor General matters resolved as per the approved audit action plan by 30 June 2023	n/a	n/a	50% of Auditor General matters resolved as per the approved audit action plan by 31 March 2023	100% of Auditor General matters resolved as per the approved audit action plan by 30 June 2023	Audit action plan
Audit	% of Internal Audit Findings resolved per quarter as per the Audit Plan	n/a	92%	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 June 2023	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 September 2022	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 31 December 2022	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 31 March 2023	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 June 2023	Quarterly IA follow up report

Programme	Key performance indicator	Original Budget R 000's 2022/2023	Audited baseline 2020/2021	Annual target	2022/2023				
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Evidence
Risk management	% execution of identified risk management plan within prescribed timeframes per quarter	n/a	100%	100% execution of identified risk management plan within prescribed timeframes per quarter by 30 June 2023	25% execution of identified risk managemen t plan within prescribed timeframes per quarter by 30 September 2022	50% execution of identified risk managemen t plan within prescribed timeframes per quarter by 31 December 2022	75% execution of identified risk management plan within prescribed timeframes per quarter by 31 March 2023	100% execution of identified risk management plan within prescribed timeframes per quarter by 30 June 2023	Quarterly Risk assessment reports

8.4. COMMUNITY SERVICES

KPA 4 – BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic objectives: To provide for basic services delivery and sustainable infrastructural development

Programme	Key performance indicator	Original Budget R 000's 2022/2023	Audited baseline 2021/2022	Annual target	2022/23 1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Evidence
Waste management	waste removal in Groblersdal Hlogotlou Roosenekaal Motetema	n/a	8	waste removal in Groblersdal Hlogotlou Roossenekal Motetema by 30 June 2023	waste removal in Groblersdal Hlogotlou Roossenekal Motetema by 30 September 2022	waste removal in Groblersdal Hlogotlou Roossenekal Motetema by 31 December 2022	waste removal in Groblersdal Hlogotlou Roossenekal Motetema by 31 March 2023	waste removal in Groblersdal Hlogotlou Roossenekal Motetema by 30 June 2023	*Waste removal reports * Copy of Log book
Waste management	Number of waste received (tons) at landfill site	n/a	New	2100 tons of waste received at landfill site by 30 June 2023	100 tons of waste received at landfill site by 30 September 2022	200 tons of waste received at landfill site by 31 December 2022	800 tons of waste received at landfill site by 31 March 2023	2100 tons of waste received at landfill site by 30 June 2023	Reports on tons received

Programme	Key performance indicator	Original Budget R 000's 2022/2023	Audited baseline 2021/2022	Annual target	2022/2023				Evidence
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	
Education and libraries	Number of initiatives held to promote library facilities	n/a	3	4 initiatives held to promote library facilities by 30 June 2022	1 initiatives held to promote library facilities by 30 September 2021	2 initiatives held to promote library facilities by 31 December 2021	3 initiatives held to promote library facilities by 31 March 2022	4 initiatives held to promote library facilities by 30 June 2022	Attendance register and Reports
Disaster management	Number of disaster awareness campaigns conducted	Opex	3	2 disaster awareness campaigns conducted by 30 June 2023	1 disaster awareness campaigns conducted by 30 September 2022	N/a	2 disaster awareness campaigns conducted by 31 March 2023	n/a	Attendance register and Reports
Disaster management	% of disaster relief provided	Opex	New	100% of disaster cases reported and attended to within 48 hours by 30 June 2023	100% of disaster cases reported and attended to within 48 hours by 30 September 2021	100% of disaster cases reported and attended to within 48 hours by 31 December 2021	100% of disaster cases reported and attended to within 48 hours by 31 March 2023	100% of disaster cases reported and attended to within 48 hours by 30 June 2023	Completed assessment form

Disaster management	% of disaster cases reported and attended to within 48 hours	n/a	New	100% of disaster cases reported and attended to within 48 hours by 30 June 2023	100% of disaster cases reported and attended to within 48 hours by 30 September 2021	100% of disaster cases reported and attended to within 48 hours by 31 December 2021	100% of disaster cases reported and attended to within 48 hours by 31 March 2023	100% of disaster cases reported and attended to within 48 hours by 30 June 2023	Completed assessment form
Safety and security	Number of community safety forum meetings held	n/a	3	4 community safety forum meetings held by 30 June 2023	1 community safety forum meetings held by 30 September 2022	2 community safety forum meetings held by 31December 2022	3 community safety forum meetings held by 31 March 2023	4 community safety forum meetings held by 30 June 2023	Reports and attendance register

KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

STRATEGIC OBJECTIVES: TO IMPROVE SOUND AND MUNICIPAL FINANCIAL MANAGEMENT

Programme	Key performance indicator	Original Budget R 000's 2022/2023	Audited baseline 2021/2022	Annual target	2022/2023				
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Evidence
SCM	Number of SCM deviation reports submitted to municipal manager (reduction of number of deviations)	n/a	3	Maximum of 1 SCM deviation reports. submitted to municipal manager (reduction of number of deviations) by 30 June 2023	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 September 2022	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 31 December 2022	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 31 March 2023	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 June 2023	Signed deviation report

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic objectives: To enhance good governance and public participation

Programme	Key performance indicator	Original Budget R'000s 2022/2023	Audited baseline 2021/2022	Annual Target	2022/2023				POE
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	
Audit	Obtain an Unqualified Auditor General opinion for the 2021/2022 financial year	n/a	Unqualified Audit Opinion	Obtain an Unqualified Auditor General opinion for the 2021/2022 financial year by 31 December 2022	n/a	Obtain an Unqualified Auditor General opinion for the 2021/2022 financial year by 31 December 2022	n/a	n/a	AGSA audit report
	% Reduction of repeat audit findings (total organization)	n/a	New	100% Reduction of repeat audit findings (total organization) by 30 June 2023	n/a	n/a	50 % Reduction of repeat audit findings (total organization) by 31 March 2023	100 % Reduction of repeat audit findings (total organization) by 30 June 2023	AGSA audit report

Programme	Key performance indicator	Original Budget R'000s 2022/2023	Audited baseline 2021/2022	Annual target	2022/2023				
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Evidence
Audit	% of Auditor General matters resolved as per the approved audit action plan by 30 June 2023	n/a	87%	100% of Auditor General matters resolved as per the approved audit action plan by 30 June 2023	n/a	n/a	50% of Auditor General matters resolved as per the approved audit action plan by 31 March 2023	100% of Auditor General matters resolved as per the approved audit action plan by 30 June 2023	Audit action plan
Audit	% of Internal Audit Findings resolved per quarter as per the Audit Plan	n/a	92%	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 June 2023	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 September 2022	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 31 December 2022	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 31 March 2023	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 June 2023	Quarterly IA follow up report

Programme	Key performance indicator	Original Budget R 000's 2022/2023	Audited baseline 2020/2021	Annual target	2022/2023				Evidence
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	
Risk management	% execution of identified risk management plan within prescribed timeframes per quarter	n/a	100%	100% execution of identified risk management plan within prescribed timeframes per quarter by 30 June 2023	25% execution of identified risk managemen t plan within prescribed timeframes per quarter by 30 September 2022	50% execution of identified risk managemen t plan within prescribed timeframes per quarter by 31 December 2022	75% execution of identified risk management plan within prescribed timeframes per quarter by 31 March 2023	100% execution of identified risk management plan within prescribed timeframes per quarter by 30 June 2023	Quarterly Risk assessment reports

DEVELOPMENTAL PLANNING AND LOCAL ECONOMIC

KPA 1: SPATIAL DEVELOPMENT ANALYSIS AND RATIONALE

Strategic objectives: To promote integrated human settlements

Programme	Key performance indicator	Original Budget R 000's 2022/2023	Audited baseline 2020/2021	Annual target	2022/2023				
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Evidence
Land Use Management	Groblersdal Land Use Audits Conducted	n/a	New	12 Land Use Audits conducted in by 31 June 2023	3 Land Use Audits Conducted by 30 September 2022	6 Land Use Audits Conducted by 31 December 2022	9 Land Use Audits Conducted by 31 March 2023	12 Land Use Audits Conducted by 30 June 2023	Land Use Audit Reports
Land Use Management	Subdivision of Residential stands : Hlogotlou Unit B	786 000	New	Approved Rezoning and Subdivision application	Advertisement of service provider	Appointment of Service provider and. Project Execution Plan	Draft rezoning and subdivision application	Approved rezoning and application	Q1 Copy of advertisement Q2 Appointment of S.P. Project Execution Plan

Programme	Key performance indicator	Original Budget R 000's 2022/2023	Audited baseline [illegible]	Annual target	2022/2023				[illegible]
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	
									Q3 Draft application Q4 Approved application
	SPLUMA: Spatial planning	642 496	New	Spatial planning	n/a	n/a	Spatial planning	Spatial planning	Spatial planning
	Demarcation of Ga Matlala Lehwelere	600 000	new	Approved Site Demarcation application	Advertisement of service provider	Appointment of S.P. and Project Execution Plan	Draft site demarcation application	Approved Site Demarcation application	Q1 Copy of advertisement Q2 Appointment of S.P. and Project Execution Plan

Programme	Key performance indicator	Original Budget R 000's 2022/2023	Audited baseline 2020/2021	Annual target	2022/2023				
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Evidence
									Q3 . Draft site demarcation application Q4 Approved Site Demarcation application
	Demarcation of Bakgaga ba Kopa	600 000	new	Approved Site Demarcation application	Advertisement of service provider	Appointment of S.P. and Project Execution Plan	Draft site demarcation application	Approved Site Demarcation application	Q1 Copy of advertisement Q2 Appointment of S.P. and Project Execution Plan Q3

Programme	Key Performance Indicator	Original Budget R 000's 2022/2023	Audited Baseline 2020/2021	Annual target	2022/2023				
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Evidence
									. Draft site demarcation application Q4 Approved Site Demarcation application
Land Use Management	% of land use applications received and processed within 90 days	n/a	100%	100% of land use applications received and processed within 90 days by 30 June 2023	100% of land use applications received and processed within 90 days by 30 September 2022	100% of land use applications received and processed within 90 days By 31 December 2022	100% of land use applications received and processed within 90 days by 31 March 2023	100% of land use applications received and processed within 90 days by 30 June 2023	Land use application register
Compliance with National building regulations	% of new building plans of less than 500 square metres assessed within 10 days of receipt of plans	n/a	100%	100% of new building plans of less than 500	100% of new building plans	100% of new building plans of less	100% of new building plans of less	100% of new building plans of less	Building plans application register

Programme	Key performance indicator	Original Budget for KPI's 2022/2023	Audited Baseline 2020/21	Annual target	2022/23				
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Evidence
				square metres assessed within 10 days of receipt of plans by 30 June 2023	of less than 500 square metres assessed within 10 days of receipt of plans by 30 September 2022	than 500 square metres assessed within 10 days of receipt of plans by 31 December 2022	than 500 square metres assessed within 10 days of receipt of plans by 31 March 2023	than 500 square metres assessed within 10 days of receipt of plans by 30 June 2023	
	% of new building plans of more than 500 square meters assessed within 28 days of receipt of plans	n/a	100%	100% of new building plans of more than 500 square meters assessed within 28 days of receipt of plans by 30 June 2023	100% of new building plans of more than 500 square meters assessed within 28 days of receipt of plans by 30 September 2022	100% of new building plans of more than 500 square meters assessed within 28 days of receipt of plans by December 2022	100% of new building plans of more than 500 square meters assessed within 28 days of receipt of plans by 31 March 2023	100% of new building plans of more than 500 square meters assessed within 28 days of receipt of plans by 30 June 2023	Building plans application register

Programme	Key performance indicator	Original Budget R 000's 2022/2023	Audited baseline 2021/2022	Annual target	2022/2023 1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Evidence
Compliance with National building regulations	% of inspections conducted on building construction with an approved plan to ensure compliance with Sec. 6(c) and 17 (b) of National Building Regulations and Building Standards Act	n/a	100%	100% of inspections conducted on building construction with an approved plan to ensure compliance with Sec. 6(c) and 17 (b) of National Building Regulations and Building Standards Act by 30 June 2023	100% of inspections conducted on building construction with an approved plan to ensure compliance with Sec. 6(c) and 17 (b) of National Building Regulations and Building Standards Act by 30 September 2022	100% of inspections conducted on building construction with an approved plan to ensure compliance with Sec. 6(c) and 17 (b) of National Building Regulations and Building Standards Act by 31 December 2022	100% of inspections conducted on building construction with an approved plan to ensure compliance with Sec. 6(c) and 17 (b) of National Building Regulations and Building Standards Act by 31 March 2023	100% of inspections conducted on building construction with an approved plan to ensure compliance with Sec. 6(c) and 17 (b) of National Building Regulations and Building Standards Act by 30 June 2023	Inspection report

KPA 3: LOCAL ECONOMIC DEVELOPMENT

Strategic objectives: To promote conducive environment for economic growth and development

Programme	Key performance indicator	Original Budget R 000's 2022/2023	Audited baseline 2020/2021	Annual target	2022/2023				
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Evidence
EPWP/ CWP	Number of work opportunities created through public employment programme (EPWP, CWP) (GKPI)	EPWP grant	71	222 jobs opportunities provided through EPWP grant by 31 December 2022 (GKPI)	n/a	222 jobs opportunities provided through EPWP grant by 31 December 2022 (GKPI)	n/a	n/a	List of approved appointees
Businesses	Average time taken to finalise business licenses application	n/a	New	10 days Average time taken to finalise business licenses application by 30 June 2023	10 days Average time taken to finalise business licenses application by 30 September 2022	10 days Average time taken to finalise business licenses application by 31 December 2022	10 days Average time taken to finalise business licenses application by 31 March 2023	10 days Average time taken to finalise business licenses application by 30 June 2023	Applications register.

Programme	Key performance indicator	Original Budget R 000's 2022/2023	Audited baseline 2020/2021	Annual Target	2022/2023				[illegible]
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	
	Average time taken to finalise informal trading permits	n/a	New	10 days taken to finalize informal trading permit by 30 June 2023	10 days taken to finalize informal trading permit by 30 September 2022	10 days taken to finalize informal trading permit by 31 December 2022	10 days taken to finalize informal trading permit by 31 March 2023	10 days taken to finalize informal trading permit by 30 June 2023	Applications Register.
	Number of Business Formal Trading Licenses Issued	N/A	New	100 Formal Trading Licenses Issued by 30 June 2023	20 Formal Trading Licenses Issued by 30 September 2022	40 Formal Trading Licenses Issued by 31 December 2022	60 Formal Trading Licenses Issued by 31 March 2023	100 Formal Trading Licenses Issued by 30 June 2023	Applications Register.
	Number of Informal Business Trading Licenses Issued (Groblersdal)	N/A	New	100 Informal Business Trading Licenses Issued by 30 June 2023	20 Informal Business Trading Licenses Issued by 30 September 2022	40 Informal Business Trading Licenses Issued by 31 December 2022	60 Informal Business Trading Licenses Issued by 31 March 2023	100 Informal Business Trading Licenses Issued by 30 June 2023	Applications Register.

Programme	Key performance Indicator	Original Budget R 000's 2022/2023	Audited baseline 2020/2021	Annual target	2022/2023				Evidence
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	
	Number of SMME's and Co-operatives capacity building workshops/ Training held [LED Training]	100 000	12	14 SMME's and Co-operatives capacity building workshops/ Training held by 30 June 2023 [LED Training]	3 SMME's and Co-operatives capacity building workshops/ Training held by 30 September 2022 [LED Training]	6 SMME's and Co-operatives capacity building workshops/ Training held by 31 December 2022 [LED Training]	10 SMME's and Co-operatives capacity building workshops/ Training held by 31 March 2023 [LED Training]	14 SMME's and Co-operatives capacity building workshops/ Training held by 30 June 2023 [LED Training]	Reports and attendance registers

KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Objectives: To improve sound and municipal financial management

Programme	Key performance indicator	Original Budget R 000's 2022/2023	Audited baseline 2021/2022	Annual target	2022/2023 1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Evidence
SCM	Number of SCM deviation reports submitted to municipal manager (reduction of number of deviations)	n/a	3	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 June 2023	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 September 2022	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 31 December 2022	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 31 March 2023	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 June 2023	Signed deviation report

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic objectives: To enhance good governance and public participation

Programme	Key performance indicator	Original Budget R 000's 2022/2023	Audited baseline 2020/2021	Annual target	[illegible]				[illegible]
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	
Audit	Obtain an Unqualified Auditor General opinion for the 2021/2022 financial year	n/a	Unqualified Audit Opinion	Obtain an Unqualified Auditor General opinion for the 2021/2022 financial year by 31 December 2022	n/a	Obtain an Unqualified Auditor General opinion for the 2021/2022 financial year by 31 December 2022	n/a	n/a	AGSA audit report
Audit	% Reduction of repeat audit findings (total organization)	n/a	New	100% Reduction of repeat audit findings (total organization) by 30 June 2023	n/a	n/a	50 % Reduction of repeat audit findings (total organization) by 31 March 2023	100 % Reduction of repeat audit findings (total organization) by 30 June 2023	AGSA audit report

Programme	Key performance indicator	Original budget ...	Audited baseline 2020/2021	Annual target	2022/2023 1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Evidence
Audit	% of Auditor General matters resolved as per the approved audit action plan by 30 June 2023	n/a	87%	100% of Auditor General matters resolved as per the approved audit action plan by 30 June 2023	n/a	n/a	50% of Auditor General matters resolved as per the approved audit action plan by 31 March 2023	100% of Auditor General matters resolved as per the approved audit action plan by 30 June 2023	Audit action plan
Audit	% of Internal Audit Findings resolved per quarter as per the Audit Plan	n/a	92%	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 June 2023	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 September 2022	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 31 December 2022	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 31 March 2023	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 June 2023	Quarterly IA follow up report

Programme	Key performance indicator	Original Budget R 000's 2022/2023	Audited baseline 2020/2021	Annual target	2022/23				
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Evidence
Risk management	% execution of identified risk management plan within prescribed timeframes per quarter	n/a	100%	100% execution of identified risk management plan within prescribed timeframes per quarter by 30 June 2023	25% execution of identified risk management plan within prescribed timeframes per quarter by 30 September 2022	50% execution of identified risk management plan within prescribed timeframes per quarter by 31 December 2022	75% execution of identified risk management plan within prescribed timeframes per quarter by 31 March 2023	100% execution of identified risk management plan within prescribed timeframes per quarter by 30 June 2023	Quarterly Risk assessment reports

8.5 INFRASTRUCTURE SERVICES

KPA 3: LOCAL ECONOMIC DEVELOPMENT

Strategic objectives: To promote conducive environment for economic growth and development

Programme	Key performance indicator	Original Budget R000's 2022/2023	Audited baseline 2021/2022	Annual target	2022/2023 1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Evidence
EPWP	Number of job opportunities created through infrastructure projects (GKPI)	MIG/ INEP/ EMLM	244	295 job opportunities created through infrastructure projects by 30 June 2023 (GKPI)	90 job opportunities created through infrastructure projects by 30 September 2022 (GKPI)	160 job opportunities created through infrastructure projects by 31 December 2022 (GKPI)	250 job opportunities created through infrastructure projects by 31 March 2023 (GKPI)	295 job opportunities created through infrastructure projects by 30 June 2023 (GKPI)	List of appointees

KPA 4 - BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic objectives: To provide for basic services delivery and sustainable infrastructural development

Programme	Key performance indicator	Original Budget R 000's 2022/23	Audited baseline 2021/22	Annual target	2022/23				
					[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
Roads and storm water	Kilometers of planned Roads and stormwater maintenance performed		New	15km of planned Roads and stormwater maintenance performed by 30 June 2023	5km of planned Roads and stormwater maintenance performed by 30 September 2022	10km of planned Roads and stormwater maintenance performed by 31 December 2022	12.5km of planned Roads and stormwater maintenance performed by 31 March 2023	15km of planned Roads and stormwater maintenance performed by 30 June 2023	Completion certificates
Roads and storm water	Kilometers of municipal road graded	n/a	292.5km	155km of gravel municipal roads/ streets re-graveled by 30 June 2023	20km of gravel municipal roads/ streets re-graveled by 30 September 2022	60km of gravel municipal roads/ streets re-graveled by 31 December 2022	110km of gravel municipal roads/ streets re-graveled by 31 March 2023	155km of gravel municipal roads/ streets re-graveled by 30 June 2023	Completion certificates

KPA 2: INSTITUTIONAL DEVELOPMENT AND MUNICIPAL TRANSFORMATION

Strategic Objectives: To build capable, responsive, accountable, effective and efficient municipal institutions and administration

Programme	KPI	Performance Indicator	Original Budget R 2022/2023	Current Baseline 2021/2022	Annual target	Quarterly targets 1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Evidence
Municipal Infrastructure Grants (MIG)		Number of MIG reports submitted to CoGHSTA	n/a	12	12 MIG reports submitted to CoGHSTA by 30 June 2023	3 MIG reports submitted to CoGHSTA by 30 September 2022	6 MIG reports submitted to CoGHSTA by 31 December 2022	9 MIG reports submitted to CoGHSTA by 31 March 2023	12 MIG reports submitted to CoGHSTA by 30 June 2023	Proof of submission
Intergrated National Energy Plan (INEP)		Number of INEP reports submitted to Department of Energy	n/a	12	12 INEP reports submitted to department of energy by 30 June 2023	3 INEP reports submitted to department of energy by 30 September 2022	6 INEP reports submitted to department of energy by 31 December 2022	9 INEP reports submitted to department of energy by 31 March 2023	12 INEP reports submitted to department of energy by 30 June 2023	Proof of submission

KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Objectives: To improve sound and sustainable municipal financial management

Programme	Key performance indicator	Original Budget R'000's 2022/2023	Audited baseline 2020/2021	Annual target	2022/2023				
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Evidence
Project Management	% spending on MIG funding	MIG	100%	100% spending on MIG funding by the 30 June 2023	10% spending on MIG funding by the 30 September 2022	50% spending on MIG funding by 31 December 2022	75% spending on MIG funding by the 31 March 2023	100% spending on MIG funding by the 30 June 2023	MIG monthly report
Electricity	% spending on INEP funding	INEP	97%	100% spending on INEP funding by 30 June 2023	25% spending on INEP funding by 30 September 2022	30% spending on INEP funding by 31 December 2022	80% spending on INEP funding by 31 March 2023	100% spending on INEP funding by 30 June 2023	INEP monthly report

SCM	Number of SCM deviation reports submitted to municipal manager (reduction of number of deviations)	n/a	3	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 June 2023	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 September 2022	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 31 December 2022	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 31 March 2023	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 June 2023	Signed deviation report

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic objectives: To enhance good governance and public participation

Programme	Key performance indicator	Original Budget R 000's 2022/2023	Audited baseline 2020/2021	Annual target	2022/2023				
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	[illegible]
Audit	Obtain an Unqualified Auditor General opinion for the 2021/2022 financial year	n/a	Unqualified Audit Opinion	Obtain an Unqualified Auditor General opinion for the 2021/2022 financial year by 31 December 2022	n/a	Obtain an Unqualified Auditor General opinion for the 2021/2022 financial year by 31 December 2022	n/a	n/a	AGSA audit report
Audit	% Reduction of repeat audit findings (total organization)	n/a	New	100% Reduction of repeat audit findings (total organization) by 30 June 2023	n/a	n/a	50% Reduction of repeat audit findings (total organization) by 31 March 2023	100 % Reduction of repeat audit findings (total organization) by 30 June 2023	AGSA audit report

Programme	Key performance indicator	Original Budget R '000s 2022/2023	Audited baseline 2021/2022	Annual target	2022/2023				
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Evidence
Audit	% of Auditor General matters resolved as per the approved audit action plan by 30 June 2023	n/a	87%	100% of Auditor General matters resolved as per the approved audit action plan by 30 June 2023	n/a	n/a	100% of Auditor General matters resolved as per the approved audit action plan by 31 March 2023	100% of Auditor General matters resolved as per the approved audit action plan by 30 June 2023	Audit action plan
Audit	% of Internal Audit Findings resolved per quarter as per the Audit Plan	n/a	92%	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 June 2023	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 September 2022	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 31 December 2022	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 31 March 2023	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 June 2023	Quarterly IA follow up report

Programme	Key performance indicator	Original Budget R 000's 2022/2023	Audited baseline 2020/2021	Annual target	2022/2023				
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Evidence
Risk management	% execution of identified risk management plan within prescribed timeframes per quarter	n/a	100%	100% execution of identified risk management plan within prescribed timeframes per quarter by 30 June 2023	25% execution of identified risk managemen t plan within prescribed timeframes per quarter by 30 September 2022	50% execution of identified risk managemen t plan within prescribed timeframes per quarter by 31 December 2022	75% execution of identified risk management plan within prescribed timeframes per quarter by 31 March 2023	100% execution of identified risk management plan within prescribed timeframes per quarter by 30 June 2023	Quarterly Risk assessment reports

DETAILED CAPITAL WORKS PLAN

The Municipality is faced with serious financial constraints to cater for all KPAs in terms of capital allocations. The institution has developed a three year infrastructure development capital projects that will be funded through MIG, INEP. The list of projects indicated below is from municipal departments, however budget allocation is not sufficient. The budget has been reviewed in line with the requirements of MSCOA (Municipal Standard Chart of Accounting.

KPA 4 - BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic objectives: To provide for basic services delivery and sustainable infrastructural development

	CAPITAL PROJECTS										
[illegible]	Project	Key performance indicator	[illegible]	[illegible]	Annual target	1st quarter	2nd quarter	3rd quarter	[illegible]	Evidence	[illegible]
n/a	computer equipment (servers Laptops Desktops Switches Printers)	% expenditure on computer equipment (servers Laptops Desktops Switches Printers)	700 000	92.15%	90% minimum expenditure on computer equipment (servers Laptops Desktops Switches Printers) by 30 June 2020	10% minimum expenditure on computer equipment (servers Laptops Desktops Switches Printers) by 30 September 2022	25% minimum expenditure on computer equipment (servers Laptops Desktops Switches Printers) by 31 December 2022	70% minimum expenditure on computer equipment (servers Laptops Desktops Switches Printers) by 31 March 2023	90% minimum expenditure on computer equipment (servers Laptops Desktops Switches Printers) by 30 June 2023	Expenditure report / screen shot	corporate services

CAPITAL PROJECTS											
Ward no.	Project	Key performance indicator	Original Budget R'000's 2022/2023	Audited baseline 2021/2022	Annual target	1st quarter	2nd quarter	3rd quarter	4th Quarter	Evidence	Responsibility
n/a	Furniture and office equipment	% expenditure on furniture and office equipment	500 000	new	90% minimum expenditure on furniture and office equipment by 30 June 2023	n/a	n/a	n/a	90% minimum expenditure on furniture and office equipment by 30 June 2023	Expenditure report / screen shot	Corporate services
n/a	Record management system	% expenditure on records management system	300 000	New	90% minimum expenditure on records management system by 30 June 2023	n/a	n/a	n/a	90% minimum expenditure on records management system by 30 June 2023	Expenditure report / screen shot	Corporate services

CAPITAL PROJECTS											
Ward No	Project	Key performance indicator	Original Budget R 000's 2022/2023	Audited baseline 2021/2022	Annual target	1st quarter	2nd quarter	3rd quarter	4th quarter	Evidence	Responsibility
n/a	Air conditioners	% Processing of procurement request submitted	200 000	50%	100% Processing of procurement request submitted by 30 June 2023	100% Processing of procurement request submitted by 30 September 2022	100% Processing of procurement request submitted by 31 December 2022	100% Processing of procurement request submitted by 31 March 2023	100% Processing of procurement request submitted by 30 June 2023	Processed Requisition	Infrastructure
13	Fencing of Groblersdal sub-station	Fencing of Groblersdal sub-station	400 000	New	Fencing of Groblersdal substation by 31 December 2022	Advertising and appointment of the contractor by 30 September 2022	Fencing of Groblersdal substation by 31 December 2022	n/a	n/a	Q1 appointment letter Q2 Completion certificate	Infrastructure

CAPITAL PROJECTS											
[illegible]	Project	Key performance indicator	Original budget R'000's 2022/23	Audited baseline 2021/22	Annual target	1st quarter	2nd quarter	3rd quarter	4th quarter	Evidence	Responsible unit
13	Groblersdal landfill site	Upgrading of Groblersdal landfill site	4 000 000	New	Upgrading of Groblersdal landfill site by 30 June 2023	Advertisement of service provider by 30 September 2022	Appointment of service provider, site hand over and site establishment by 31 December 2022	Upgrading of Groblersdal landfill site by 31 March 2023	Upgrading of Groblersdal landfill site by 30 June 2023	Q1 Tender advert Q2 Appointment letter Q3 Progress report Q4 Completion certificate	Infrastructure

CAPITAL PROJECTS											
Ward No.	Project	Key performance indicator	Original Budget R'000's 2022/2023	Audited baseline 2021/2022	Annual target	1st quarter	2nd quarter	3rd quarter	4th quarter	Evidence	Responsibility
13	Fencing of Game farm	Fencing of game farm	1 100 000	New	Fencing of Game farm by 30 June 2023	Development of Specification by 30 September 2022	placing of Advertisement of service provider by 31 December 2022	Appointment of service provider by 31 March 2023	Fencing of Game farm by 30 June 2023	Q1 Specification Q2 Copy of Advert Q3 appointment letter Q4 Completion certificate	Development planning
n/a	Blue lights sirens and insignia	Procurement of blue lights sirens and insignia	440 000	New	Procurement of blue light sirens and insignia by 30 June 2023	Development of specification by 30 September 2022	Advertisement of service provider by 31 December 2022	Appointment of service provider by 31 March 2023	Procurement of blue light sirens and insignia by 30 June 2023	Q1 Specification Q2	Community services

CAPITAL PROJECTS											
[illegible]	Project	KPI performance indicator	Original Budget R'000's 2022/2023	Current baseline 2020/2021	Annual target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	[illegible]	[illegible]
										Copy of advert Q3 appointmen t letter Q4 Delivery note	
13	Upgrading and development of parks	Number of parks to be developed and upgraded	1 300 000	new	02 parks upgraded by 30 June 2023	Development of specification by 30 September 2022	Advertiseme nt of service provider by 31 December 2022	Appointment of service provider by 31 March 2023	02 parks upgraded by 30 June 2023	Q1 Specificatio n Q2 Copy of advert Q3 appointmen t letter Q4	Communit y services

CAPITAL PROJECTS											
Ward No.	Project	Key performance indicator	Original Budget R 000's 2022/2023	Audited baseline 2020/2021	Annual target	1st quarter	2nd quarter	3rd quarter	4th quarter	Evidence	Responsibility
										Completion certificate	
n/a	Professional lawn mowers and industrial brush cutters	Procurement of Professional lawn mowers and industrial brush cutters	380 000	new	Procurement of Professional lawn mowers and industrial brunch cutters by 30 June 2023	Development of specification by 30 September 2022	Advertisement of Tender by 31 December 2022	Appointment of service provider by 31 March 2023	Procurement of Professional lawn mowers and industrial brunch cutters by 30 June 2023	Q1 Specification Q2 Copy of advert Q3 appointment letter Q4 Delivery note	Community services

CAPITAL PROJECTS											
Ward No	Project	Key performance indicator	Original Budget R 000's 2022/2023	Audited baseline 2020/2021	Annual target	1st quarter	2nd Quarter	3rd quarter	4th Quarter	Evidence	Responsibility
11 and 10	Fencing of Ntwane cemetery	Fencing of Ntwane cemetery	1000 000	50%	Fencing of Ntwane cemetery by 30 June 2023	Development of specification by 30 September 2022	Advertisement of Tender by 31 December 2022	Appointment of service provider by 31 March 2023	Fencing of Ntwane cemetery by 30 June 2023	Q1 Specification Q2 Copy of advert Q3 appointment letter Q4 Completion certificate	Community service
EMLM	No illegal dumping boards	Procurement of No illegal dumping boards	100 000	new	Procurement of No illegal dumping boards by 31 March 2023	Advertisement of service provider by 30 September 2022	Appointment of service provider by 31 December 2022	Procurement of No illegal dumping boards by 31 March 2023	n/a	Q1 Copy of advert Q2	Community services

CAPITAL PROJECTS											
Ward No.	Project	Key performance indicator	Original Budget R'000's 2022/2023	Audited baseline 2020/2021	Annual target	1st quarter	2nd quarter	3rd quarter	4th quarter	Evidence	Responsible
										Appointment letter Q3 Delivery note	
n/a	Skip Bins	Procurement of Skip bins	300 000	new	Procurement of skip bins by 31 March 2023	Advertisement of service provider by 30 September 2022	Appointment of service provider by 31 December 2022	Procurement of skip bins by 31 March 2023	n/a	Q1 Copy of advert Q2 Appointment letter Q3 Delivery note	Community service

CAPITAL PROJECTS											
Ward No.	Project	Key performance indicator	Original Budget R 000's 2022/2023	Audited baseline 2020/2021	Annual target	1st quarter	2nd quarter	3rd quarter	4th quarter	Evidence	Responsibility
n/a	Trailer Disaster	Procurement of Trailer Disaster	80 000	new	Procurement of Trailer Disaster by 31 March 2023	Advertisement of service provider by 30 September 2022	Appointment of service provider by 31 December 2022	Procurement of Trailer Disaster by 31 March 2023	n/a	Q1 Copy of advert Q2 Appointment letter Q3 Delivery note	Community services
n/a	Trailer equipment public safety	Procurement of trailer equipment public safety	300 000	new	Procurement of trailer equipment public safety by 31 march 2023	Advertisement of service provider by 30 September 2022	Appointment of service provider by 31 December 2022	Procurement of trailer equipment public safety by 31 march 2023	n/a	Q1 Copy of advert Q2 Appointment letter	Community services

CAPITAL PROJECTS										
Ward No.	Project	Key performance indicator	Original Budget R'000's 2022/2023	Audited baseline 2020/2021	Annual target	1st quarter	2nd quarter	3rd quarter	4th quarter	Evidence	Responsibility
										Q3 Delivery note	
n/a	Disaster management centre and emergency relief store room	Construction of Disaster management centre and emergency relief store room	435 000	New	Construction of Disaster management centre and emergency relief store room by 31 December 2022	Appointment of service provider by 30 September 2022	Construction of Disaster management centre and emergency relief store room by 31 December 2022	n/a	n/a	Q1 Appointment letter Q2 Completion certificate	Community services
n/a	Street litter bins	Procurement of street litter bins	850 000	new	Procurement of street litter bins by 31 March 2023	Advertisement of service provider by 30 September 2022	Appointment of service provider by 31 December 2022	Procurement of street litter bins by 31 March 2023	n/a	Q1 Copy of advert Q2 Appointment letter	Community services

Capital Projects											
Ward No.	Project	Key performance indicator	Original Budget R'000's 2022/2023	Project baseline 2020/2021	Annual target	1st quarter	2nd quarter	3rd quarter	4th Quarter	[illegible]	[illegible]
										Q3 Delivery note	
22	Reticulation of stands with electrical infrastructure at Phomola	Number of stands reticulated with electrical infrastructure at Phomola	2 000 000	new	100 stands reticulated with electrical infrastructure by 30th June 2023	Appointment of the contractor, site handover and site establishment by 30 September 2022	construction of MV and LV by 31 December 2022	construction of MV and LV by 31 March 2023	100 stands reticulated with electrical infrastructure by 30th June 2023	Q1 Appointment letter Q2 Progress report Q3 Progress report As-build drawings Q4 completion certificate	infrastructure

CAPITAL PROJECTS											
Ward No	Project	Key performanse indicator	Original Budget R 000's 2022/2023	Audited baseline 2020/2021	Annual target	1st quarter	2nd quarter	3rd quarter	4th quarter	Evidence	[illegible]
14	Reticulation of stands with electrical infrastructure at Masakaneng	Number of stands reticulated with electrical infrastructure at Masakaneng	3 960 000	New	215 stands reticulated with electrical infrastructure by 30th June 2023	Appointment of the contractor, site handover and site establishment by 30 September 2022	construction of MV and LV by 31 December 2022	construction of MV and LV by 31 March 2023	215 stands reticulated with electrical infrastructure by 30th June 2023	Q1 Appointment letter Q2 Progress report Q3 Progress report As-build drawings Q4 completion certificate	infrastructure
25	Reticulation of stands with electrical infrastructure at Makaepea	Number of stands to be reticulated with electrical infrastructure at Makaepea	3 240 000	New	162 stands reticulated with electrical infrastructure by 30th June 2023	Appointment of the contractor, site handover and site establishment by 30 September 2022	construction of MV and LV by 31 December 2022	construction of MV and LV by 31 March 2023	162 stands reticulated with electrical infrastructure by 30th June 2023	Q1 Appointment letter Q2 Progress report Q3 Progress report As-build drawings	infrastructure

CAPITAL PROJECTS											
Ward No.	Project	Key performance indicator	Original Budget R'000's 2022/2023	Audited baseline 2021/2022	Annual target	1st quarter	2nd quarter	3rd quarter	4th quarter	Evidence	Responsibility
										Q4 completion certificate	
09	Reticulation of stands with electrical infrastructure at Phooko	Number of stands reticulated with electrical infrastructure at Phooko	4 000 000	New	200 stands reticulated with electrical infrastructure by 30th June 2023	Appointment of the contractor, site handover and site establishment by 30 September 2022	construction of MV and LV by 31 December 2022	construction of MV and LV by 31 March 2023	200 stands reticulated with electrical infrastructure by 30th June 2023	Q1 Appointment letter Q2 Progress report Q3 Progress report As-build drawings Q4 completion certificate	Infrastructure

CAPITAL PROJECTS											
Ward No.	Project	Key performance indicator	Original Budget R'000's 2022/2023	Audited baseline 2020/2021	Annual target	1st quarter	2nd quarter	3rd quarter	4th quarter	Evidence	Responsibility
27	Reticulation of stands with electrical infrastructure at Nyakelang Extension	Number of stands reticulated with electrical infrastructure at Nyakelang Extension	3 800 000	New	190 stands reticulated with electrical infrastructure by 30th June 2023	Appointment of the contractor, site handover and site establishment by 30 September 2022	construction of MV and LV by 31 December 2022	construction of MV and LV by 31 March 2023	190 stands reticulated with electrical infrastructure by 30th June 2023	Q1 Appointment letter Q2 Progress report Q3 Progress report As-build drawings Q4 completion certificate	Infrastructure
29	Upgrading of Mokumong access road to Marateng taxi rank	Designs of Upgrading of Mokumong access road to Marateng taxi rank	700 000	New	Designs for Upgrading of Mokumong access road to Marateng taxi rank	Advertising and appointment of the consultant by 30 September 2022	Inception report and preliminary design report by 31 December 2022	Detail design report by 31 March 2023	Designs for Upgrading of Mokumong access road to Marateng taxi rank by 30th June 2023	Q1 Advert & appointment letter Q2 progress report	Infrastructure

CAPITAL PROJECTS											
Ward No.	Project	Key performance indicator	Original Budget (R000's) 2022/2023	Audited baseline 2021/2022	Annual target	1st quarter	2nd quarter	3rd quarter	4th Quarter	Evidence	Responsibility
					by 30th June 2023					Q3 design repor Q4 final documentation (BOQ) & drawings	
27	Upgrading of Tafelkop stadium access road	Upgrading of Tafelkop stadium access road	27 001 116	New	Upgrading of 5.4km Tafelkop stadium access road by 30 June 2023	Construction of layer works (sub base & base) by 30 September 2022	Construction of layer works (sub base & base) by 31 December 2022	Constructions of V-drains and kerbs by 31 March 2023	Upgrading of 5.4km Tafelkop stadium access road by 30 June 2023	Q1 progress report Q2 progress report Q3 progress report Q4 completion certificate	Infrastructure

CAPITAL PROJECTS											
Ref No	Project	Key performance indicator	Original Budget R000's 2022/23	Audited baseline 2021/22	Annual target	1st Quarter	2nd quarter	3rd quarter	4th quarter	Evidence	Responsible
11	Bloompoort to Uitspanning Access Road	Upgrading of Bloompoort to Uitspanning Access Road	27 000 000	New	upgrading of 6km Bloompoort to Uitspanning access road by 30 June 2023	Construction of layer works (sub base & base) by 30 September 2022	Construction of layer works (sub base & base) by 31 December 2022	Construtions of V-drains and kerbs by 31 March 2023	upgrading of 6km Bloompoort to Uitspanning access road by 30 June 2023	Q1 progress report Q2 progress report Q3 progress report Q4 completion certificate	Infrastructure
08	Upgrading of Malaeneng A Ntwane Access Road	Designs for Upgrading of of Malaeneng A Ntwane Access Road	900 000	New	Designs for Upgrading of Malaeneng A Ntwane by 30th June 2023	Advertising and appointment of the consultant by 30 September 2022	Inception report and preliminary design report by 31 December 2022	Detail design report by 31 March 2023	Designs for Upgrading of MalaenengA Ntwane by 30th June 2023	Q1 Advert & appointment letter Q2 progress report	Infrastructure

CAPITAL PROJECTS											
Ward No.	Project	Key performance indicator	Original Budget R'000's 2022/2023	Audited baseline 2021/2022	Annual target	1st quarter	2nd quarter	3rd quarter	4th Quarter	Evidence	Responsibility
										Q3 design report Q4 final documentation (BOQ) & drawings	
16	Upgrading of Maraganeng internal Access Road	Designs for Upgrading of of Maraganeng internal Access Road	900 000	New	Designs for Upgrading of Maraganeng internal access road by 30th June 2023	Advertising and appointment of the consultant by 30 September 2022	Inception report and preliminary design report by 31 December 2022	Detail design report by 31 March 2023	Designs for Upgrading of Maraganeng internal access road by 30th June 2023	Q1 Advert & appointment letter Q2 progress report Q3 design report Q4 final documentation (BOQ) & drawings	Infrastructure

CAPITAL PROJECTS											
Ward No.	Project	Key performance indicator	Original Budget R 000's 2022/2023	Audited baseline 2021/2022	Annual target	1st quarter	2nd quarter	3rd quarter	4th Quarter	Evidence	Responsibility
04	Upgrading of Kgobokwane - Kgaphamadi Road	Designs for Upgrading of Kgobokwane-Kgaphamadi Road	800 000	New	Designs for Upgrading of Kgobokwane-Kgaphamadi Road by 30 June 2023	Advertising and appointment of the consultant by 30 September 2022	Inception report and preliminary design report by 31 December 2022	Detail design report by 31 March 2023	Designs for Upgrading of Kgobokwane-Kgaphamadi Road by 30 June 2023	Q1 Advert & appointment letter Q2 progress report Q3 design repor Q4 final documentation (BOQ) & drawings	Infrastructure
07	Upgrading of Nyakuroane internal access road (INT)	Upgrading of Nyakoroane internal access road (INT)	4 604 884	new	Construction of layers (road & selected layers) by 30 June 2023	Advertisement of service provider by 30 September 2022	Appointment of service provider & Site handover by 31 December 2022	Site Establishment and box cutting by 31 March 2023	Construction of layers (road & selected layers) by 30 June 2023	Q1 Tender Advert Q2 Appointment letter	Infrastructure

CAPITAL PROJECTS

Ward No.	Project	Key performance indicator	Original Budget R'000's 2022/23	Audited baseline 2020/21	Annual target	1st quarter	2nd quarter	3rd quarter	4th Quarter	Evidence	Responsibility
										Q3 progress report Q4 progress report	
31	Motetema Streets upgrade	Upgrading of Motetema streets	3 500 000	11%	Upgrading of Motetema internal streets by 30 June 2023	Advertisement of service provider by 30 September 2022	Appointment of service provider & Site handover by 31 December 2022	Site Establishment and box cutting by 31 March 2023	Upgrading of Motetema internal streets by 30 June 2023	Q1 progress report Q2 progress report Q3 progress report Q4 completion certificate	Infrastructure

Ward No	CAPITAL PROJECTS										
	Project	Key performance indicator	Original Budget R 000's 2022/2023	Audited baseline 2020/2021	Annual target	1st quarter	2nd quarter	3rd quarter	4th quarter	Evidence	[illegible]
04	Upgrading of Stompo Bus road	Designs for Upgrading of Stompo Bus Road	800 000	New	Designs for Upgrading of Stompo Bus road by 30th June 2023	Advertising and appointment of the consultant by 30 September 2022	Inception report and preliminary design report by 31 December 2022	Detail design report by 31 March 2023	Designs for Upgrading of Stompo Bus road by 30th June 2023	Q1 Advert & appointment letter Q2 progress report Q3 design report Q4 final documentation (BOQ) & drawing	Infrastructure
20	Upgrading of Hlogotlou-Bopanang road	Designs for Upgrading of Hlogotlou-Bopanang Road	800 000	New	Designs for Upgrading of Hlogotlou-Bopanang Road by 30 June 2023	Advertising and appointment of the consultant by 30 September 2022	Inception report and preliminary design report by 31 December 2022	Detail design report by 31 March 2023	Designs for Upgrading of Hlogotlou-Bopanang Road by 30 June 2023	Q1 Advert & appointment letter Q2 progress report	Infrastructure

CAPITAL PROJECTS											
[illegible]	Project	Key Performance Indicator	Original Budget R'000's 2022/2023	Audited baseline 2020/2021	Annual target	1st quarter	2nd quarter	3rd quarter	4th Quarter	[illegible]	[illegible]
										Q3 design report Q4 final documentation (BOQ) & drawings	
15	Upgrading of Masoing Bus route	Designs for Upgrading of Masoing Bus route	850 000	New	Designs for Upgrading of Masoing Bus route by 30 June 2023	Advertising and appointment of the consultant by 30 September 2022	Inception report and preliminary design report by 31 December 2022	Detail design report by 31 March 2023	Designs for Upgrading of Masoing Bus route by 30 June 2023	Q1 Advert & appointment letter Q2 progress report Q3 design report Q4 final documentation (BOQ) & drawings	Infrastructure

				CAPITAL PROJECTS							
Ref No.	Project	Key performance indicator	Original Budget R'000's 2022/2023	Audited baseline 2021/2022	Annual target	1st quarter	2nd quarter	3rd quarter	[illegible] quarter	[illegible]	[illegible]
n/a	Machinery and equipment	% expenditure on machinery and equipment	500 000	100%	100% expenditure on machinery and equipment (by 30 June 2023	25% expenditure on machinery and equipment by 30 September 2022	50% expenditure on machinery and equipment by 31 December 2022	75% expenditure on machinery and equipment by 31 March 2023	100% expenditure on machinery and equipment by 30 June 2023	Q1 progress report expenditure Q2 progress report on expenditure Q3 progress report on expenditure Q4 Final expenditure report	Infrastructure

9. CONCLUSION

The SDBIP is a vital monitoring tool for the mayor and council to monitor in-year performance of the municipality. The SDBIP gives meaning to the budget and the IDP and will inform both in-year reporting in terms of section 71 of MFMA (monthly reporting), section 72 of MFMA (mid-year report) and section 46 of MSA (end-of-year annual reports). This enables the Mayor and Municipal Manager to be pro-active and take remedial steps in the event of poor performance..

The SDBIP provides the top layer of information for the performance agreements of the municipal manager and senior managers, including the outputs and deadlines for which they will be held responsible. The SDBIP aims to ensure that managers are problem-solvers, who routinely look out for unanticipated problems and resolve them as soon as possible. The SDBIP also enables the council to monitor the performance of the municipality against quarterly targets on service delivery.

....	24/06/2022
M.M KGWALE	
MUNICIPAL MANAGER	**DATE**
....	24/06/2022
M.D TLADI	
MAYOR	**DATE**